

Operations and Improvements Committee

Crewe Town Council
1 Chantry Court
Forge Street
Crewe
Cheshire
CW1 2DL

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www.crewetowncouncil.gov.uk



CREWE
TOWN COUNCIL

Date:
3rd November
2021

To: Members of Operations and Improvements Committee

Dear Councillor,

You are summoned to attend the meeting of the **Operations and Improvements Committee** to be held at 1 Chantry Court, Crewe, CW1 2DL, at
6:00pm on Weds 10th November 2021

In the interests of maintaining Covid 19 safety, adherence to guidelines and to facilitate appropriate public access, the meeting will be recorded and shared on the Crewe Town Council youtube.com channel

Yours sincerely

Peter Turner
Town Clerk
Crewe Town Council

AGENDA

1. To receive and consider apologies for absence
2. To note declarations of Members' interests
3. To confirm and sign the minutes of the Crewe Town Council Meeting held on 21.07.21
(attached)
4. Public Participation
A period not exceeding 15 minutes for members of the public to ask questions or submit comments. To ensure Covid 19 compliance and safety, attendance numbers will be strictly limited and we request that you seek to follow the meeting on the council's youtube.com channel. You can submit your comments and questions in advance to be read out at the meeting; email townclerk@crewetowncouncil.gov.uk (to arrive by 3pm on Weds 10th November).

Physical attendance at the meeting is currently discouraged due to restrictions and guidance associated with the prevention of the spread of Covid-19. Attendance for public participation may be facilitated via Zoom, if necessary and notified in advance of the meeting.

5. To note the year-to-date financial position for the Operations and Improvements Committee **(attached)**.
6. To receive consider matters related to the play area development at Lansdowne Road Play Area. **(attached)**
7. To consider matters relating to the work of the Crewe Rangers **(attached)**
8. To consider matters related to the Heritage Strategy **(attached)**
9. To consider the draft budget proposal and requirements for 2022/23 **(attached)**
10. *It is recommended that Committee considers a resolution under Section 1 of the Public Bodies (Admission to Meetings) Act 1960 to exclude the public and representatives of the press from the meeting during the consideration of Item 11 on the grounds that matter contains sensitive information and by reason of the confidential nature of the business being transacted.*
11. To consider matters relating to the Christ Church Project
12. To consider the date of the next meeting of Crewe Town Council

Monday 14th February 2022

Operations and Improvements Committee

Crewe Town Council

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CREWE
TOWN COUNCIL

Date: 21st July 2021

Minutes of the Operations and Improvements Committee Weds 21st July 2021

Present: Cllr Minshall Cllr Walton Cllr Palin Cllr Wye Cllr Coiley

Also Present: Cllr Faddes

1. To receive apologies for absence
Apologies were received from: Cllr Messent Cllr Cosby Cllr Morrissey
2. To note declarations of Members' interests
No interests were declared.
3. To confirm and sign the minutes of the Crewe Town Council Meeting held on Weds 19th May 2021.

Resolved: That the minutes are approved as a true record of the meeting.

4. Public Participation
Cllr Faddes spoke to the Committee with regard to funding for parks and asked if a friends group in Sydney could be established, and that any residual budget from Lansdowne Road play area be attributed to other areas. She also suggested that members engage with their local communities. Cllr Coiley expressed interest in setting up a group for Pebble Brook. Cllr Palin suggested that a CEC member should also join groups in their respective wards.
5. To note the year-to-date financial position for the Operations and Improvements Committee.
The financial position was duly **noted**.
6. To consider and inform the Draft Parks Strategy.
Resolved: To recommended the Strategy to Council.
7. To consider matters related to:
The Heritage Strategy
Christ Church Development

It was recommended that Committee considered a resolution under Section 1 of the Public Bodies (Admission to Meetings) Act 1960 to exclude the public and representatives of the press from the meeting during the consideration of Item 7 – Christ Church Development on the grounds that the

matter contains sensitive information and by reason of the confidential nature of the business being transacted.

Resolved: To exclude the press and representatives of the public from discussion of Christ Church Development by reason of the confidential nature of the business being transacted, and to move this item to the end of the Agenda.

In relation to the Heritage Strategy:

Resolved:

- i) To approve the adoption of the revised terms of reference for the Heritage Group.
- ii) To receive a Heritage Delivery Plan for 2022/23 alongside proposals for medium and long - term projects at the November 21 O&I Committee.

8. To receive updates and consider matters related to the delivery plan, notably
- 1) Regeneration Projects
 - 2) Play area improvement scheme
 - 3) Public Realm and Lyceum Square
 - 4) Town Promotion/Animation
 - 5) Town Centre BID feasibility
 - 6) Enforcement Officer and Cleaner Crewe Project.

The Report was **noted** with the following resolutions:

Regeneration Projects

Resolved:

- i) To approve progression of the vacant shop front project, approaching relevant town centre property owners.
- ii) To note the offer of additional support for the shop front project, which will be accepted subject to final detail being approved by the Clerk.
- iii) To delegate authority to the Regeneration Manager to procure suitable suppliers for the vacant shop front project within procurement requirements.
- iv) To delegate authority to the Regeneration Manager to spend up to the value of £5000 on the vacant shop front project.

Town Promotion /Animation

Resolved:

- i) To approve expenditure of up to £2000 to support installation of art display Cubes temporarily in the town centre.
- ii) To delegate allocation of further animation funds within agreed budget to secure covid- safe activities where required before the next committee meeting in November. Activity to be agreed with the Chair of Committee, Town Clerk and Regeneration Manager.

9. To consider matters relating to the work of the Crewe Rangers
Councillor Straine- Francis joined the meeting at the start of this item.

Resolved:

- i. That the report was received noting the current operating practices
- ii. To receive a full proposal on the viability of direct employment of the Range Service at a future meeting.

Councillor Palin left the meeting at the end of this item.

10. To receive an update on the Project to apply decorative finish to Crewe Hoardings – update on supplier and activity to take local images for inclusion.

Members **noted** the update.

11. To discuss budget requirements for 2022/23
Members **noted** the budget proposals with a view to sending their responses to the Regeneration Manager for further discussion at the November meeting.
12. The meeting was closed to the public and members of the press in order to consider matters from Item. 7: Christ Church Development.

Resolved: To extend delegated authority to the Heritage Officer in relation to procuring legal advice and specialist support, subject to consultation with the chair, from the Christ Church budget (code 4277), including:

- i) Engaging specialist community trust legal advice after obtaining quotes for the services.
- ii) Obtaining financial advice in relation to the proposal for CTC to become the transferee.
- iii) Investigating whether acquiring the land surrounding Christ Church would be desirable.
- iv) Instructing specialist surveyors to determine the current condition of the building and identify costs to make good, as well as ongoing maintenance costs.
- v) Exploring a strategic overview of the Christ Church development and determining additional costs to develop this.
- vi) That officers develop and research options for supplementary and alternative sources of funding for Christ Church, in so doing seeking to mitigate identified risks to the project, should, for any reason, the current project proposal not prove to be viable under the terms of the proposed use of the Chancel and current related funding criteria.
- vii) The committee confirmed its commitment to finding a sustainable long- term use for Christ Church as part of the town centre regeneration and asked officers to ensure that this was made clear to all partners in the Future High Streets Project.

13. To consider the date of the next meeting of the Operations & Improvements Committee.

Resolved: That the next meeting will be held on **Weds 10th November 2021 at 6pm.**

The meeting closed at 7.20 PM

Chair: Councillor Benn Minshall

Clerk: Lindsay Lewis

O&I Committee 10/11/21 Agenda
item 5

Operations and Improvements
Committee

Year to Date Figures to
19/10/21

	2021/22 Budget expenditure	Spend to date (19/10/21)	Forecast Spend (2021/22)	Comments
OPERATIONS & IMPROVEMENTS				
Town Centre Maintenance				
Equipment Purchase/Repair/Hire	8000	7448	8000	Includes purchase of portable cameras
CCTV	38850	32160	37500	
Ranger Service	125705	59370	125000	
Regen Projects	5000	0	5000	
Enforcement officer SIO Service	31200	0	31200	
Floral Schemes				
External Contractors	35000	182	34500	Includes Contribution to Ly2 9000
Parks				
Volunteer Support	1000	0	1000	
Contractors - Services	0			
Transfer from EMR	0			
Play Area Improvement Scheme	100000	0	100000	
O&I Projects				
Christchurch Project	3000	835	3000	
Town Promotion				
Town Centre Animation	11000	326	11000	Xmas walkabouts and 2022 art cubes
Big Screen Sinking Fund	0			see public realm
Heritage Working Group	10000	1425	10000	
Heritage Support	18000	0	18000	
Public Realm	37000	913	37000	includes contribution to Ly2
Town Centre Promotion	10000	0	0	Contribution to comms officer
TC Business Group & BID Feasibility	4000	0	4000	Supplier engaged
Town Centre Lighting	6000	0	6000	Contribution to Ly2
Total O&I Committee	443755	102659	431200	



REPORT STATEMENT

Meeting: Operations and Improvements Committee 10th November 2021

Report Purpose: To report on progress and seek the Committee's decision regarding selection of design.

Version Control: v1

Author: Regeneration Manager

1. Report Summary: Following consultation with the community, the Town Council had received four design proposals to deliver a play area within the budget allocation for Play areas. Members are asked to consider the proposals in light of consultation results and the guidance from our contract supplier to decide whether the option should be approved or whether alternative action is required.

2. Background

Crewe Town Council resolved to invest £100,000 in Lansdowne Road Play area in 2021/22. Residents were asked to submit their views via an online and paper survey, and 158 responses were received. The surveys provided open questions to allow residents to give full answers with their comments and suggestions. The results were collated in August and results were shared with Ansa. The collated comments can be seen in *appendix 1*.

Priorities for improvements identified in the survey were:

<i>Play feature</i>	<i>Total requests</i>
<i>Climbing</i>	<i>102</i>
<i>Swing</i>	<i>100</i>
<i>Slide</i>	<i>77</i>
<i>Roundabout</i>	<i>25</i>
<i>Zip wire</i>	<i>23</i>
<i>Gym and exercise equipment</i>	<i>10</i>
<i>Sport and games area basketball/football</i>	<i>11</i>
<i>Other:</i>	
<i>Bins</i>	<i>11</i>
<i>Benches</i>	<i>30</i>
<i>Path</i>	<i>39</i>
<i>Drainage</i>	<i>3</i>
<i>Improve use condition of the grass</i>	<i>59</i>



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Additional comments:

Residents also made comments about the need to maintain open space for other forms of exercise and play, and the value of the area for socialising and for walking dogs. The requirement to find a balance of the needs of dog walkers and children was also apparent in the survey results.

A number of issues were raised about the proximity of the play area to houses, which was perceived as an advantage to some people, contributing to a sense of safety as the site is overlooked, to concerns that the play area created noise and disturbance for residents living close to the space.

There were some popular requests which were considered outside the scope of this project:

- Football Goals
- Basketball Court / 5 a side Pitch
- Fitness / Gym Equipment – There wasn't the space within the play area boundary to include this equipment as well as the play equipment. The main focus of the Crewe Town Council funding was for Children's Play Equipment.
- Path Improvements – Additional capital investment would be required to deliver.
- Improved drainage – potentially significant capital investment to deliver.
- Tree planting – potential to include this in other improvements using alternative funding sources.
- Boundary fences around the whole site.
- Additional seating around the boundary of the site. – concerns that this may generate disturbance for residents by seating people close to gardens.

Residents who stated an interest in further involvement were:

- Help develop plans - 64
- Help form a 'friends' group – 25

Following the survey, Ansa who have been contracted to deliver the project, sent out a brief to potential suppliers. The brief requested proposals and designs for the children's' play area, with equipment to include, but not be limited to:

- Slide
- Swings – Various Types
- Cableway
- Roundabout
- Inclusive Equipment
- Climbing Equipment
- Designated Toddler to Junior Equipment
- Designated Older Children's Area

There was scope to extend the area with a buffer zone between resident's homes (not garden boundaries) and the play equipment between 20 and 30 metres.

The play area would be required to fit within a fenced area. This was based on residents' requests to divide play from other recreation and dogs, and Ansa's own learning from previous installations: that equipment which sits outside a clear play area boundary on a grassed area is less – well used than the same equipment within a set boundary.



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Ansa would project manage and to be responsible for removal of old equipment, installation of new equipment, fencing and safety surfaces.

3. Position

Four proposals have been received, (appendix 2) of which Ansa have identified the design they would recommend.

(Option 1 within appendix 2)

Reasons for selection are:

- Design offers all items of equipment identified within the brief.
- Value -for- money
- Design sits within designated fenced area with minimal addition to fencing (maintains cost within budget)
- Climbing equipment is lower than other offerings, providing consideration of residents' privacy.
- Equipment is robust in quality and relatively easy to maintain.
- Inclusive play opportunities
- Design includes a nod to Crewe's railway heritage with a piece of equipment designed to look like a train.
- The Cableway has been requested in a significant amount of the consultation responses, whilst an exciting piece of equipment for children it can also become a noise nuisance if installed close to housing. The preferred submission has positioned the cableway in the most suitable location when compared with the other schemes.
- Seating can be provided within the play area and is within scope of project costs.

The proposal which scored second 2nd was liked in terms of the overall equipment provided. However, it received a lower score on the following basis:

- Cableway Location – had not factored in a 30m buffer zone around the site, it would be within the buffer zone of some houses on Seagull Close (including extensions).
- Swings Location – Popular items located quite far away from the rubber floor matting, almost left in the corner of the site.
- Monkey Bar Slide – The “Speed Slide” can be considered challenging, but the team preferred an actual steel slide, and it was not thought that this unit provides such an option.

Timing:

Ansa will order the equipment once the Town Council has confirmed its decision. The anticipated lead time for delivery of the recommended design is 9 – 10 weeks from order. This would mean a potential installation could start in late January.

Future developments.

There is potential to continue to look for additional funds in the mid – to long term. These could be generated to support further improvements.

4. Equality Impact

Proposed design provides play equipment for children of all ages and a mix of needs and abilities.



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Access is available to the whole community

5. Sustainability Impact

The play area sits within a designated public space with on-going maintenance responsibility within the remit of Cheshire East Council and Ansa.

Equipment selected to be as robust and maintainable as possible within reason.

Design sits within designated play area with minimal additional development of the green space.

6. Community Impact

Improvement to a community space which will provide opportunities for safer play and socialising.

The design considers the impact of improvements on noise or disturbance for other residents

There is potential for future community involvement in further design, improvement activities and funding bids should members wish to allocate resource in further budget cycles.

7. Governance

Town Council Delivery Plan 2021/22

8. Financial Impact

Proposal sits within budget provision for 2021/22

Any development or change to scope of the project would require consideration of the financial impacts.

9. Resource Impact

Use of Approved budget and officer time to consult and deliver to this stage.

Additional consultation would require further officer time and financial resource.

Any further park development will require consideration for future budget and time allocation.

10. Consultation/Engagement

The Project was consulted on in July and August 2021 with responses from 161 residents of, or representing, various ages and park users. The consultation was displayed on park signage and shared via delivered paper surveys as well as digitally.

Responses were received by post or online.

The final designs will be made available for the community to view. Residents who have expressed an interest in being contacted to form a parks group or to see comment on designs will be invited to meet on-site.

11. Wards Affected

Crewe East

12. Conclusions:

- a. Improvements to Lansdowne Road will have a positive impact on the local community and provide essential, modern facilities for active play and socialising for children.
- b. Consultation responses demonstrate that residents are generally supportive of the play area development. In addition, there are residents who are keen to support and become involved in further improvements.



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- c. Consultation revealed a wide range of aspirations for the site which exceeded the scope of this project. It is not possible to deliver every item requested due to:
- limitations of space
 - available funds
 - The need for further engagement to ensure that other improvements would not have a negative impact on residents living in the area.
- d. Designs have been presented in response to public consultation. A preferred option has been put forward by Ansa, who will install and maintain the play equipment. If members are satisfied with the option, then they may wish to confirm their choice, but if not, they may wish to direct officers accordingly.

13. Consideration Sought

Members are asked for their view on whether they agree with the proposed design or whether they require further investigation of or consultation on the alternatives provided.



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APPENDICES

Appendix 1

Consultation responses

Appendix 2

Design Proposals

Appendix 3 Site Survey

What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select		
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
			Walking the dog				the pavements need to resurfaced and ensured that they do not flood when it rains		the pavements need to be resurfaced and ensure they do not flood when it rains	51 - 60
		Play Area				My toddler enjoys it	Older kids, destroying the area or causing anti-social behaviour	Mixture of old and young equipment	No	0 - 5
			Walking the dog			Wide open space room for kids to play	Rubbish, uneven pavement and waterlogged paths	More universal and an football pitch enclosure		51 - 60
		Play Area				Suitable for a mixed age of children Close by our home so is very accessible	Quite run down Flooring is a hazard for young children No enough swings or activities Lot of wasted space with the large grass rock area	Round about See saw More swings Ball game activities Wooden climbing activities	More of a fun park with a community feel - some benches as well maybe	6 to 12
		Play Area	Walking the dog			Nice and local. Big area, pleasant to walk through.	Equipment is outdated and not as safe as other parks. When with my niece, I always feel I have to follow her around to ensure she doesn't fall whereas at other parks, I can sit at the side and watch.	A park with different areas for younger and older children. I saw a great example in Berwick upon Tweed a few weeks ago and it was very well used by children of all ages with no trouble	CCTV should be added to help avoid vandalism and to help deter some of the anti social behaviour that has started to cloud the area and worry local families.	41 - 50
		Play Area	Walking the dog			It is an open area that is clearly visible and accessible from all parts of the estate, with grass that can be multi use.	It hasn't been updated in years. The paths can get deep puddles in the winter.	Up to date, Play equipment, big round swing, exercise equipment, for adults, zip line, seesaw, little climbing wall.	No big cages, keep it open. Maybe add something to promote nature, bug house, add some more seating and perhaps a picnic area	16 - 20
	Exercise		Walking the dog			Gated play area	Footpaths narrow and unkempt, they flood when it rains and aren't passable. Fence needed by the road as kids playing football. Accident waiting to happen	Benches outside the play area maybe picnic bench style	Create a designated fenced in area for dogs so they can run off a lead	16 - 20
		Play Area				Location and space around the park for children to play and to walk etc	Old equipment, tired looking. Cushioned floor mats damaged.	Something suitable for both younger and older children. Woodland Tree House style climbing and slides. Colourful and engaging to brighten the area up.		6 to 12
	Exercise		Walking the dog			Open aspect, can be viewed by neighbourhood so possibly less vandalism. Doggy bin provided.	Usual problems - litter and irresponsible dog owners. Also sometimes teenagers in play area.	N/A	Maybe the provision of a litter bin and possibly a bench seat. And self closing gate to fenced off play area to stop dogs getting in.	51 - 60
	Exercise	Play Area	Walking the dog	Meeting friends		The space to walk the dog or watch the children play.	It is out dated and in need of an upgrade, the children play area has safety matting missing. The Fort is likely to cause splinters and it wants a good paint job on the swings and climbing frame.	A mugger, zip wire, swings, Rope frame, slide, seesaw or rocking horse and something for the DISABLE children to use. another seat for gran-parents	The residents I have spoken with, do NOT want anymore trees, but would like some extra seating. Possibly an older children's area like a Muger so they can play away from the younger children to stop some of the bullying.	61+
		Play Area		Meeting friends		Quiet area, less trouble than Hungerford Park, close to home and family, closest park to my home, friends go there	Old dated equipment, uneven grass so difficult to play football	Astro pitch for football or ramps for scooters and bikes, newer play equipment and swings	Please make the new equipment suitable and fun for all ages, I am 13 and still go there as I feel it is safer than Hungerford Park	13 - 15
None of the above						Nice grassy area that could be used for outdoor sports and activities.	The play area is in disrepair.	Standard, updated play equipment that is continually maintained.	New play equipment that is continually maintained.	13 - 15
	Exercise					That there is somewhere for people to find some greenery	That sometimes its overrun by teenagers	Not sure	No	51 - 60
		Play Area				There is nothing really to like about the park at the moment. It is very old and tired and the floor matting is very hard. the only thing is that it is quite open and the children playing on there can be seen by quite a few houses making it safer to play there.	It is very old and tired and there is not a great deal of equipment for children to play and get exercise on. The pathways around the park are in need of TLC too as they are very uneven and have narrowed over the years	anything more would be a bonus, there is nothing for younger children except one baby swing seat, and it would be nice to bear in mind disabled children or those with less physical ability. maybe a roundabout/inbuilt floor trampoline.		6 to 12
	Exercise		Walking the dog			It's recreation benefits	How it has been left to ruin, the park has a lot of potential and could be a picturesque focal point to the area.	A zip wire like in other local parks and more choice of facilities spread over the park.	Remove the large stone boulders, I am surprised no one has been seriously hurt because of these eyesores, we should be encouraging play not suppressing it. Maybe have some nice plant and shrub displays dotted around the park.	6 to 12
		Play Area				It's somewhere for the children to ay	It needs nice new wooden activities for the children	Wooded swings Wood cars or tractors ,a Fort with a slide in it .wooden of course apart from the slide .	Make it like the park at Bunbury and the new one at Nantwich.	0 - 5

What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select		
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
	Exercise		Walking the dog			Wide open space, for all to enjoy	The pathways need to be widened, they also flood in winter then freeze which makes them dangerous, especially for older people	Any as long as it was safe for the children	Remember there are lots of elderly people as well as young in the area and perhaps seating areas could be provided	61+
					At present we just use the footpath when we walk around the estate.	its€™s a nice large size green space near to where we live. It would be nice if it had a bench or two dotted around, for folk to sit on, to enjoy the space. At present there arena€™t any, except for one (I think its€™s only one, not sure) inside the children€™s play area.	Nothing except as I say, its€™s only a play area for children, which is obviously a good thing, but older folk could enjoy it too, if there was somewhere to sit. There are a lot of elderly folk on the estate who may feel more inclined to go for a walk even if they live alone, then stop to enjoy the fresh air, open space & maybe even see someone there for a chat, if they were some benches. Green spaces are essential for all ages, not just children.	I cant€™t comment on this question.	As mentioned, please consider its€™s potential benefits for older people too. Give folk somewhere to sit during a walk, or maybe meet up with someone for a chat, or even talk to other folk they€™ve never met before. A lot of older folk are isolated & lonely.	61+
		Play Area	Walking the dog			Large grass area	Not much for toddlers, lack of play equipment	Toddler area. Double the size of the area.	Possibly make an area for ball play as kids do this regardless of who€™s around. Toddler area needed.	0 - 5
		Play Area				Not much at the moment, its€™s better than the Hungerford play area on the basis that it feels much safer and I like the wide open area around the park.	The way it looks€, outdated.	Slides, swings, etc. Things useful for little children.	It needs to be monitored. Maybe some kind of CCTV to keep teenagers off it.	0 - 5
		Play Area	Walking the dog			Nothing	It's very run down nice to see grass but it's not well maintained not enough dog poop bins	No idea but we have a new grandchild and looking forward to taking them there to play.	It would be good to see some seating not everyone can stand for long periods while their children play. Encourage people to dispose of litter carefully.	61+
		Play Area	Walking the dog			The grass space for the children to play football	The toys are old and outdated, the mats underneath arena€™t soft anymore to protect children if they fall, there€™s not a lot for babies or toddlers to play on.	More equipment for younger children, a roundabout, a rope swing (spider web swing) a see saw and just more equipment in general	A new path would be better, or repairs to the current path as it floods easily and isn't€™t very wheelchair friendly	6 to 12
			Walking the dog			its€™s a great place for children to ply safely and some green space to exercise the dog	its€™s run down and needs updating	Don't€™t really use the play area	I'd€™d like dogs not to be able to get into the play area, at the moment they can get under the fence	51 - 60
		Play Area				Location	Playground is very old	360 degrees swing		0 - 5
		Play Area				Nothing really apart from the size of the plot and where its located.	The play equipment is for very young children and has become neglected.	Basketball court, 5 a side football pitch, skate ramps. also play equipment for older children in age bracket 10 plus .	It would be good to have fencing where the grass area ends and goes onto Lansdowne road. This saves balls going into the Road and on people's property. It's also a deterrent for children automatically running into the road.	41 - 50
None of the above						n/a	like most open areas, piles of grass cuttings left to rot whenever it is cut. Why can't it be done properly?	n/a	It is near to me but I have no need for it, although have no objection to it being there and being maintained. I wonder whether some seats may be useful for older people not with kids - so placed away from the play area to avoid misunderstandings. Also the paths seem to be in poor order. An information board about who to call for damage, litter, misuse could be useful, possibly expanded to include other information.	61+
		Play Area				The slide!	its€™s extremely run down, the flooring is unsafe, and the play equipment does not look safe!	Swings, slide, see saw, double swing, roundabout, climbing frame	Needs some equipment for the younger children, e.g. baby swing, a roundabout with a baby seat on	0 - 5
		Play Area				Local	Old, outdated, equipment the same as when I was a child. Not much to play on.	Swings, slide, roundabout, springers, zip line	Massively needs updating and modernising.	31 - 40
		Play Area				Location Grassy space and play equipment	Rundown and in need of modernisation	Slide, swings (including baby swing), large circular swing, climbing equipment	No	21 - 30

What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select		
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
	Exercise		Walking the dog			Good area to walk the dog around. Good open space for people to play football	It's extremely run down and probably unsafe, not much lighting when dark, paths are uneven and very thin. Also the 'yellow' metal climbing frame is at head height of children and not safe, growing up I hit my head badly on it twice and its still the same now	Range of equipment there isn't too bad it's just really old and not safe, but there is space for more	All new equipment needed, paths need redoing, could plant trees on the side closest to bungalows as the bit of field there does not get used except from by dogs, more lighting would be good, and more bins.	21 - 30
	Exercise	Play Area	Walking the dog			its€™s a nice open space with a mix of grass and play equipment	Flooding. Paths are in a poor state of repair. Unattractive fences backing into the area. Stones on grass. No trees.	Difficult to say. Would have been better if pictures had been provided and we could select some of our favourites.	Remove the stones and replace with trees they cant€™t be damaged	0 - 5
		Play Area				Brilliant range of equipment for children	often dirty and too many dodgy people there that put me off taking my children	keep the seesaw! more slides	more security needed. I love that it's one of the only parks that still has 'old school' equipment like seesaws and round a bouts but as an adult I'm often too scared to go with my children because of the dodgy people around there!	0 - 5
		Play Area				Close to where we live	Broken glass left, play area very outdated	Swings, something with ropes, climbing area		6 to 12
		Play Area				It is close to home	The lack of equipment for the children to play on and the general run down state of the play area.	A zip wire, accessible swings (net/bucket swing that children with disabilities could also access), and a round about	It is in a great location and will be used and enjoyed by lots of children	6 to 12
		Play Area				It's on the estate and is often free from trouble making teenagers	Poor equipment for children above the age of 8. The lighting could be improved quite dark and night	Rope climbing frame just more modern and age related equipment with safe flooring maybe proper football goals for the older kids to use	A revamp has been well overdue	6 to 12
None of the above						Big field	No fence around the field, pathways are too narrow, floods easy, play equipment is rusty	Gym equipment, General play equipment i.e.. better swings, seesaw, climbing frame, slide.	Get a â€œdog park€œ fenced off area just for dogs to be let of a lead, maybe with a picnic bench, dog poo bin as well.	16 - 20
			Walking the dog	Meeting friends		It is a nice place for children to play etc.	Needs to be kept tidy	I think you are better asking the younger people perhaps a climbing spider web	The council need to look after the up keep of it better	61+
	Exercise	Play Area	Walking the dog			The location	The facilities they are outdated	Swings, slide, sensory toys etc	Maybe more benches for adults who are supervising their children	41 - 50
	Exercise					Its an open space	The pavements!	My children are grown up now but it really does need updating	The pavements are in desperate need of resurfacing, they are a tripping hazard and when it rains they just flood making it impossible to use the footpaths	41 - 50
			Walking the dog			its€™s a bit of greenery right outside my house	The foul mouths of the children that play on there! The youths that gather on the play equipment in the early hours of the morning, drinking and playing loud music	A swear box!	A locked gate is needed and a fence tall enough to stop the youths getting in at night	51 - 60
	Exercise					It is easily accessible and free to use.	The pathways are too narrow and make it impossible to pass someone approaching in the opposite direction, without stepping into the grass, which in autumn/winter is muddy and has poor drainage. The boundary is left overgrown and unkempt in some parts.	An overhaul of equipment adding more for very young children.	Make the pathways much wider. Introduce a bench or two.	61+
		Play Area				Location	Outdated and lack of equipment for children	Bigger slide, more modern equipment	It has been like this for decades now, much more can be done with the space for children to play	31 - 40
		Play Area				Is big for kids to run around	The play equipment is very old and very less need more .	Bigger slide swing football pitch and more benches for parents to site on .	I think is good park if there will be more playing equipment.	6 to 12
		Play Area	Walking the dog			Great location	its€™s is very dated! Nothing for young/toddlers to play with	Young toddler apparatus.. see saw/roundabout/rocking horse.	It needs updating. An area for toddlers and then an older area	0 - 5
					Play football on the grass	Swings, grass	Fence too low grass full of dog poo slide is super slow everything has paint shed and graffiti	Football goal with net on the grass better slide net swing rocking horse see saw bike rack bigger fence trampoline more swings fresh lick of paint more grass inside bin pirate ship instead of standing monkey bars led lights seats Climbing wall zip wire wood chip floor swing ball	Football net floodlights	6 to 12
		Play Area	Walking the dog			its€™s very open and spacious	Tatty play park	More items	Remove the big rocks	51 - 60

What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please selec		
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
		Play Area				easy walking distance to take grandchildren to park for those living on estate otherwise further distance Macon Way park.	not enough play apparatus for children up to age on 12yrs. Needs to be fenced off so dogs do not visit.	donought ring, slide with climbing frame, path to allow young children to cycle round safely, swinging basket. Anything that would improve play area.	located in centre of estate where lots of children live or visit grandparents. I childcare my grandchildren who live on the estate quite a lot during school holidays would be excellent to have suitable park within walking distance.	6 to 12
	Exercise	Play Area				local to area		more swings and climbing equipment .	some trees would be nice, blossoming .	0 - 5
		Play Area		Meeting friends		Large grass area to play football and the monkey bars makes a goal to play in.	There€™s only one normal swing I think there should be more. There arena€™t any goal post on the grass near the road to make a pitch.	Big Climbing frame, goal posts on grass near road. More swings.	Clean the slide.	13 - 15
		Play Area	Walking the dog			The big field and swings	Not much okay equipment, especially for younger children	Rope seat swings, bouncing equipment, toddler equipment, spinners, zip wire	Add more equipment	6 to 12
			Walking the dog		Walking through it as a shortcut whilst on a walk.	Nice open space, certainly better than just having more houses there. A good place to walk the Dog as well.	I feel like a grump typing this, however it would have to be the noise. Both of us in the house work remotely everyday and very rarely do we go to the office (I work for a company based in Cambridge), and can hear screams and yelling even round the back of my house, bear in mind I don't live directly opposite the park at all.	I don't really use the play equipment, nor do I have children so I can't answer this.	Some trees/bushes around the park? Not enough to prevent people from playing games on the grass, but enough to muffle or reduce the noise coming from the park.	31 - 40
	Exercise	Play Area	Walking the dog	Meeting friends		Nice area	Litter damages	Swings roundabout slides black circle swing. CCTV	NO	31 - 40
		Play Area				Close to our house and quiet for our 1year old daughter	Old equipment and glass around the park	Baby swings any baby friendly equipment.		0 - 5
		Play Area				Ease of access	Play area and CEC lack of maintenance	Mix for ages up to about 12	Thanks for sorting this out. Needs play equipment	6 to 12
		Play Area				The swings arena€™t to bad	The climbing area and the slide which gets abused by older children running up the slide so its€™s dirty	More adventurous climbing frame and football pitch bike riding circuit would be good	Bike riding circuit	6 to 12
		Play Area				Middle of estate, feels safe as it's overlooked by houses on all sides. Like it's open, green for kicking a ball about. Like the fence around the park.	Could do with a paint and better flooring. Some dog owners take their dogs in even if they haven't got kids.	Big climbing frame and slide like at the Barony in Nantwich. Roundabout. Extra swings so siblings and mates can swing together.	I've seen on Facebook they're thinking of an orchard. I think that shouldn't come out of park money, park money should be for the kids, painting of equipment that hasn't been done in years and flooring made uniform, if there's more than that then new equipment so more kids of more ages can play. Trees or planting could be done off the green on heron crescent/back of Lansdowne. Let the kids keep their park and green.	6 to 12
		Play Area	Walking the dog			The swings	The gritty climbing frame, the horrid metal slid that€™s always covered in dirt. The uneven ground my child often falls over. its€™s quite small, the rest of the area could be utilised more effectively and still leave space for playing football etc	Swings, adventure climbing frame, roundabout, trampoline, tunnel	I use to play on this park as a child, and nothing has change in 30 years. It needs to be removed and started again and just some live put back into it.	6 to 12
			Walking the dog			The large grassy area from r the dogs to walk on	Play area is run down, paths urgently need to be repaired and improved plus more trees and flowers are needed	Swings, slide, area for people to roller skate/ skateboard	Need and area for roller skating/ skateboarding	21 - 30
None of the above						Plenty of potential if the park was to be upgraded. Nice grass area for picnics and path all the way around for bikes	The play park is shocking and I walk to Macon park with my kids currently even though we live on the Lansdown estate	New swings, a net swing, a bouncy seesaw like the one at Westminster park. Zip line, basketball hoop.	Potential to be a great park for the local children on the estate.	6 to 12
		Play Area	Walking the dog			Nothing	Out of date and dangerous play equipment. Large dangerous boulders on the grass.	Trim trail, something for all ages football challenge area. Basketball hoops. Zip wire	In a great community residents deserve something. Would need to be well looked after	6 to 12
		Play Area				Located in a good area. And very close to our home	How dated and run down it is . My 6 & 7year old go and get bord after 5 mins	Slides swings not just baby stuff or teen stuff got to have the balance in between. Like queens Park is either toddler or teenager nothing for those kids 5plus	The huge space of the field I feel that the park could be made really good with the space. Zip lines etc	6 to 12
		Play Area	Walking the dog			The size of the area	The play area is unsafe	Slide, more than 2 swings, a variety of safe equipment	At the moment it's quite unsafe- lots of slippery metal and not enough equipment for different age ranges	0 - 5

What do you currently use the park for?						What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select	
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
			Walking the dog			its€™s a mess	Older kids wreck it and the whole area looks untidy	Stuff for under fives	It should be patrolled regularly at night to stop anti social behaviour	51 - 60
	Exercise	Play Area		Meeting friends		Nothing	its€™s too small and equipment is outdated and poorly maintained!	Modern up to date safe equipment	Make it bigger and user friendly well lit at night to keep local youths away from it who will cause damage!	61+
		Play Area				Its location and generally you don't get older teens on there like Hungerford road park	The equipment is dated and under the yellow climbing tunnel its tarmac and not the sponge tiles, that's always worried me if either of my children slipped up there.	Swings, slide, climbing frame, maybe some exercise equipment.	If it was just a newer version of the current play equipment or a bit of a bigger version of it that would be an improvement.	41 - 50
		Play Area		Meeting friends		Nice big grass area, slide, fireman pole, climbing frame	Not much to play on	Basketball hoop, climbing net tower, zip line.	Nice to have the park area and grass to play football on. Would be nice to keep the grass for playing football on	6 to 12
		Play Area				The openness makes you feel safe as not secluded. Location is perfect, close to my old house on heron and not too far from birch. Also love all the grass area around it.	The state of it. My 3 year old has tripped over so many times. Would like a park that has more softer things on it. Best local parks are wheelock (behind Crewe road) and the new broad street estate. Both have soft flooring.	Answered in question 3. Would love the same as wheelock park, really good facilities there. If not something similar to the new broad street estate park. Cater for little ones and older kids too.	Would be best to completely start from scratch, don't€™t try to tart up current stuff its€™s too hard and not safe. Clear the area, lay soft stuff all over and copy wheelock park (the one behind Crewe road houses). The local residents help out, potting plants etc. its€™s an amazing park and we definitely would benefit from similar on Sydney. I would even contribute to the upkeep if needed. Btw question 6 only allows 1 answer. I have a 3yr old, 14 yr. old and me and my husband	0 - 5
		Play Area	Walking the dog			Location close to our home, large open grassland	Outdated equipment, litter not very good selection of activities	Zip wire, better slide, sea saw, roundabout more climbing frame, climbing wall	Current play equipment is dire and paint has all come off and soft flooring needs replacing swings look rusty, only has 1 poo bin needs at least 2 one at each end of the field	6 to 12
		Play Area	Walking the dog			Accessible and overlooked by residents property	Not very well maintained and lay area is very basic	More swings climbing areas and ride- on toys. Also a mini football pitch	In€™m serious need of investment and refurbishment	61+
			Walking the dog			its€™s nice and peaceful	The park is unsafe ,the floor needs replacing and the equipment is old and not safe . There are holes in the grass area that need filling. As they are a trip hazard .	A range for young children as well as the older ones , a nice slide , not these ones with big holes in between the walking rails as I think they are really unsuitable for young children .the park is a fairly large area there is a lot of wasted space at the moment	Really happy that we have been granted money to do the park .its€™s been a long time coming	0 - 5
	Exercise	Play Area				Local	The equipment, the fact its used by dog walkers	Something for all ages	Needs updating and securing	31 - 40
		Play Area	Walking the dog			I like the open space	All the equipment is run down not fit for purpose	New modern equipment that children can actually use	The park has been completely forgotten about it is run down and children cant€™t use it	41 - 50
		Play Area				Enclosed, so kids feel safe from any dogs going past	The concrete floor is a death trap, especially under the tunnel and bridge. Hungerford park had all its flooring changed to the soft stuff years ago but Lansdowne never got the upgrade.	Kids love the climbing frames, more swings, little rocker things. Something like Macon meadows - lying down swing, really good slide.	Long overdue an upgrade! A great park otherwise, used a lot by all ages.	6 to 12
		Play Area				The grassed area	its€™s old, dirty, broken, not fit for its purpose. its€™s really small and needs lots of refurbishment. its€™s unsafe.	Climbing frame, swings, slide, roundabout, adventure trail	It has been in such a poor state for so long. It is neglected and I hope it gets some treatment to bring it up to date. I would also like to see perhaps a goal post on the grassed area.	6 to 12
			Walking the dog			Plenty of grass area	Childrens€™s play area dated. Not enough litter bins	cardio equipment for adults to use. Better play items for children.	Need more trees maybe some fruit trees so the community can enjoy fresh apples, pears and plums? Bet yes r lighting for evenings. Paths redone so they don't€™t flood.	51 - 60
		Play Area				The open space behind our house watching and hearing children play	The way its€™s been neglected	Basketball hoops toddler equipment a MUGAb	Better drainage, more seating	61+
	Exercise		Walking the dog	Meeting friends		Nothing at present it all needs revamping	Paths flood grass needs cutting back on path edgings. Undergrowth needs cutting back and tidying along back of Cormorant. This always used to be mown . Playground needs redesigning	Leave this answer to the Mums with small children	Small trees need planting to absorb flood water. Paths need resurfacing and levelling. Bench to sit on	17 61+

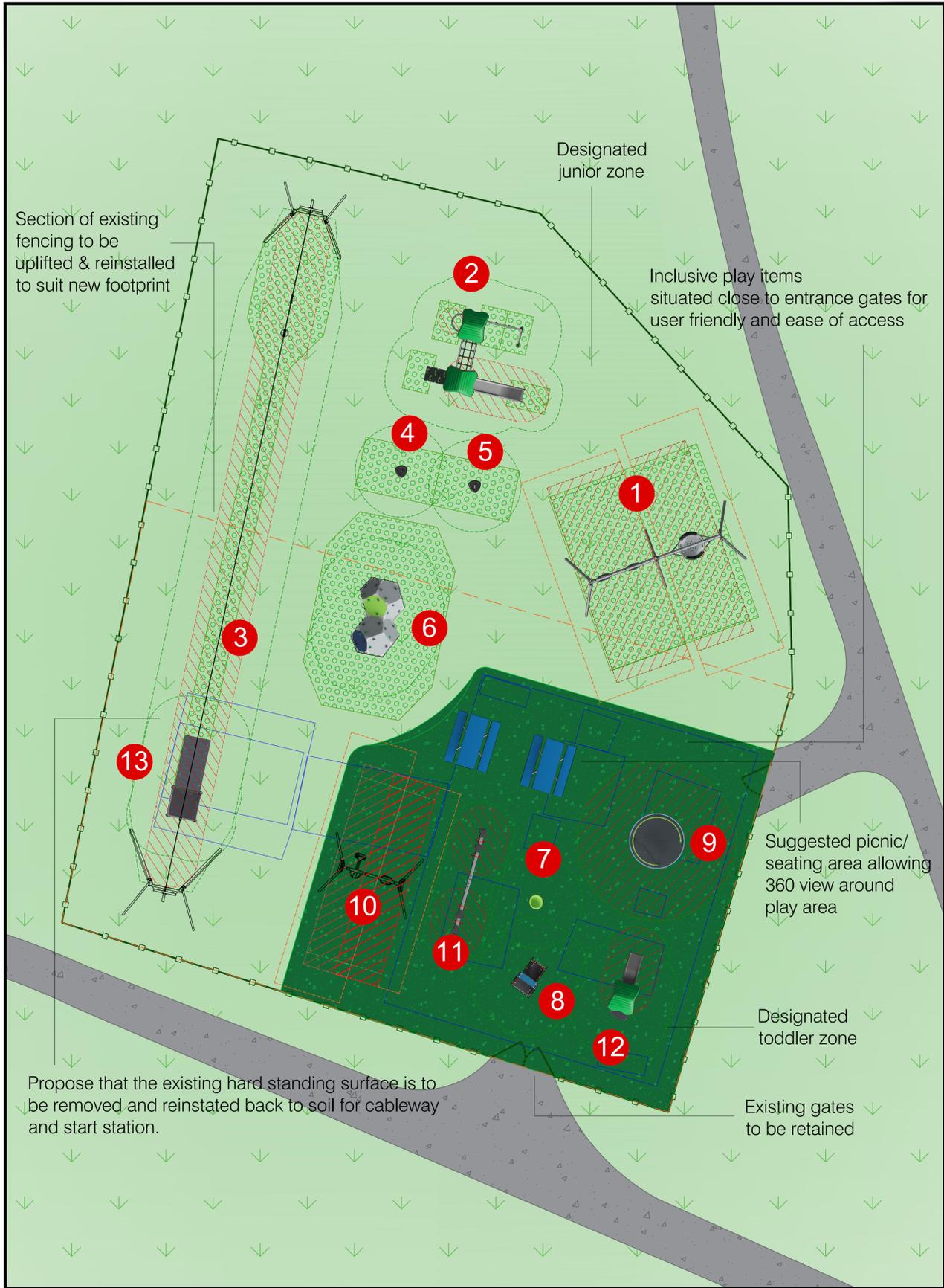
What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select			
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response	
			Walking the dog			Good space which has never been sold or built on in 50 years and never will be fingers crossed Great for walking my dogs for me to get fresh air and chat to neighbours and local residents	Attraction for bigger kids to hang out and smash glass	Any that kids enjoy I'm a space user for walking my dogs I've not got children of the age its for therefore I don't know	Plenty of bins and benches that older people can use. Maybe a local resident garden patch or wild bee area Things kids can learn from. Facts and species board. Also a photo area of how the park has changed over the years. Kids from the 70s now have their own grandchildren using the park. Fun places and to picnic to stay local	61+	
					Walking and occasionally with grandson	Good to have a place for the children to play	its very run down. The equipment is old and hasn't been maintained. The floor has been torn up in places	It should suit a wide age range so there is something for different age groups	The park is quite well used so it will be good to get it updated	61+	
			Walking the dog			its convenient to where I live	The state of it	More for smaller children	No	61+	
		Play Area				How open it is	Lack of equipment for all ages of children	Safe flooring, wooden huts connecting bridges climbing walls	No	6 to 12	
None of the above						I don't it looks an eye sore	It has a scruffy appearance an embarrassment to Sydney	Zip line, wooden modern equipment climbing frame, to suit all ages	It's about time it was addressed the forgotten park	51 - 60	
		Play Area				Local to visit with grandchildren	Very rundown	Roundabout	Need bins for rubbish and dog litter	61+	
		Play Area				Local	Mess and anti social behaviour	Swings, climbing equipment	Regular PCSO presence or a park keeper	0 - 5	
None of the above						Nothing really	The lack of a decent footpath Not many places to sit Rubbish play equipment	A better climbing frame	Can those random rocks be removed? They're just strange	16 - 20	
	Exercise	Play Area				its local and in the middle of our estate	its old, and worn	Learning play bits for little ones	It just needs upgrading	0 - 5	
	Exercise	Play Area	Walking the dog			Open green space Trees Play area	Not enough trees or shrubs No benches Play area not diverse	More swings Seesaw Smaller climbing unit for younger children	Floods	51 - 60	
		Play Area				The green space surrounding it	All the equipment is outdated. Unsafe equipment with sharp edges. Very limited equipment	More swings Gym equipment surrounding the fenced to add more in to it. Slide Better climbing frame which is safer	Listen to the people and the ideas they are giving. As well as the park, the lighting in the area needs you be better so make sure the area is safer	21 - 30	
		Play Area	Walking the dog			Distance from road. Enclosed. Slide	Waterlogged paths. Play area quite old and not particularly child friendly. Nowhere to sit outside of the play area. If we have dogs and kids, we can't enter so have to stand.	Slides. Interactive learning equipment	Two dog poo bins to head off lazy owners on either path. Flower beds supported by us residents would be a nice community thing.	41 - 50	
		Play Area				The children like the swings	The play area is dated and is boring but its little equipment, the grass area becomes very flooded making it hard to play ball games	Better climbing equipment, maybe some gym equipment, a zip wire, climbing net, a decent slide.	More benches or picnic benches and an area to play ball games that won't be flooded	6 to 12	
		Play Area				I like the size of it	its dated and it overdue a renovation, comparing to some other parks in Crewe the facilities are not as good	See saw, roundabout, more than 1 of each swing. More equipment suitable for toddlers age 2-4	its needs to be more suitable for younger ages as a lot is too big for my daughter to be able reach at nearly 4	0 - 5	
			Walking the dog			Greenery	Old and depressing	Childrens new play area	No	51 - 60	
			Walking the dog			Open space	Old equipment and flooding	New stuff - ask the kids	More trees to help with flooding	21 - 30	
		Play Area	Walking the dog			Enclosed play area Close to home	Lack of equipment for younger children Park damaged by older individuals	Varied for all age groups		0 - 5	
	Exercise		Walking the dog	Meeting friends		The Open Space	There's not hedge before the road, the paths are quite narrow, and there are only benches in the playground area. The rocks are handy for this though. The play equipment is getting a bit old and tired	More Swings, a basket swing, a multi climbing area, with rope ladder, climbing rocks and a ladder to the slides, like off the canal at Malkins Bank. A big bowl spinner. Some of the musical instrument play things like at Queens park for little ones.	It would be good to have a small, Max 3Ft Hedge along the bottom of the field to keep balls, dogs and kids off the road, and a bench on the top part of the field out of the playground, also the foot path widened a bit.	41 - 50	
		Play Area				But is in terrible condition and used by dogs	I used the park as a child and would love my children to be able to use it.	Equipment is dated and not safe. Plus the area is used by dogs. Dogs should not be near a park used by children.	Natural resource equipment for climbing, such as logs and stumps. Bridges Balance beams Swings Grass mounds with slides, instead of typical metal steps and frame. Making it safer for children to climb. Equipment for toddler to primary age.	Would be nice to have a safe gated play area. Dog free, so children are able to use the entire space and feel safe. Also, free from dog mess, as already witnessed, many do not clean up after their dog in this area. Could the boulders be removed if still there, so children could use the entire space. Older children could benefit from using the grass area for games.	0 - 5
		Play Area				Nothing equipment is all old and very well used not clean and not safe	It needs needs updating equipment and it has now	More swings roundabout separate football pitch and basketball pitch	Benches so the parents can sit down while the Children Play	0 - 5	
		Play Area		Meeting friends		Keeps the kids happy	Need a upgrade there's plenty of room to expand	Zip line	Needs to painted regular	6 to 12	

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None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
		Play Area				N/a	Broken flooring, no equipment suitable for toddlers to explore, in need of updating	Toddler friendly equipment	It is a big park so maybe filling in the space more	0 - 5
		Play Area				The dance to keep little children safe , I have a young child and its€™s reassuring to know I can allow him to explore without the risk of him wandering off	Lack of choice for under 5 years	Rocking sit ons See saw Sensory wall	Variety for all ages	0 - 5
		Play Area				Close to home	Play equipment very old	Slide, roundabout, swings, net swing, zip line, adult gym, sound toys like at Queens Park, obstacle course	Make it suitable for all ages. Benches	31 - 40
		Play Area				Give the children lots of fun, due to the Sydney estate having lots of children on here.	The one at the moment is rubbish and needs a very good update.	A variety of things swings, slide, monkey bars, still area for football to be played	Just make it fun for all the children.	6 to 12
	Exercise	Play Area		Meeting friends		Near to my house	Outdated and rust in the equipment	Zipline	The playground should be bigger	6 to 12
		Play Area				Proximity to my home. My children 10 & 11 go by themselves. I also take my grandsons 2 & 3	The age of the equipment	Something for all ages	Maybe football net on the grass area out side the main park equipment€].	0 - 5
		Play Area				There is plenty of space	I dislike everything about the park as its a disgrace and shameful	Decent swings, slide, play frame similar to what's there now, modern Park things too	Yes it desperately needs renewing as nothing is fit for purpose as its all old and rusty, the ground is also a mess too	61+
		Play Area				It is within walking distance	The play equipment is very outdated, not enough to do and is in need of repair	Climbing frames, swings, slides, roundabout, trampoline. Items suitable for younger and older children	Please renew this park	31 - 40
		Play Area	Walking the dog	Meeting friends		It's a great space, much more could be done with it, especially now new houses being built within close proximity	It's old, unsafe and not fit for purpose	Newer wooden play equipment, sensory equipment and play stuff for children with disabilities	It's been over 30 years since this park has had any work carried out, the park site needs to be made bigger, after all it has the space to do so	6 to 12
		Play Area	Walking the dog			Large grassed area	The play area is very poor and unkempt. Not ideal for smaller children.	A variety of play equipment for smaller and older children, at the moment it's not really suited to younger children.		0 - 5
		Play Area				At the moment nothing its€™s falling apart I am a childminder and take the children to other play areas which are safe and this park is my local play park but it needs extending and a upgrade.	Like I said it needs a upgrade and extending plus more things for little ones to do with more play equipment please.	More play equipment for the younger children maybe a zip wire for the older ones it needs to be a secure park for everyone.	Extending the park Young and listen children play equipment soft colourful safe matting cctv.	51 - 60
		Play Area	Walking the dog			Mix of play equipment and open spaces	Old equipment. Flooding. Rocks on grass.	A mix of traditional and new style equipment. Slide/swings/see saw together with climbing frames. Toddler equipment.	Remove the stones from the grass areas and replace with small football goals	21 - 30
		Play Area				It is local and feels open. I feel safe with my family there as we can see all around, there's no big bushes and trees like at Hungerford Park where you hear of druggies in the bushes and rubbish shoved in and under them. I like it has anti-dog fencing around it which keeps it clean from dog mess and makes me feel my children are safe from dog attacks.	The play surface is poor and has holes- trip hazards. The play equipment has not been painted to look nice, it is chipped and looks mismatched. There is no provision for upper primary aged children. There is only 1 of each age group sized swing. The rocks attract kids to climb (and fall on/off them). The paths flood. There is no large green space for kids to kick a ball or play catch on without rocks in the way. There is only one entrance into the park area - I would rather an entrance from Lansdowne side and one from laureston side.	2 of each type of swing so friends can swing together. A round about. A different shaped climbing frame- like at Sandbach park the triangular rope one. Football goal. Basket/Net ball hoop. Wide level path suitable for kids to learn to ride bikes along whilst an adult can walk along side. Or that a child can ride around and a pedestrian cutting through can still walk past. This cycle path in a loop around the extreme edges of the green area. It could double for runners/joggers/walkers. Maybe it could be measured as a walk for life route telling you how many laps make a mile? It would help tackle obesity and encourage people to meet and walk laps.	I don't think an orchard is a good idea. They attract wasps which sting, not ideal near a children's park. They drop fruits which takes away from the green area kids can play. They dry out and kill the grass beneath them which would make for a hard landing if a child fell there. I don't think it would benefit as many people as a decent play area would. I think a cycle/walking loop path, is inclusive and beneficial to everyone and doesn't eat into the space. Trees would make the area feel enclosed and private like at Hungerford Park and I would not feel safe walking through then, and would worry it would provide an ideal environment for anti social behaviour like at Hungerford park.	31 - 40
		Play Area				Quite and peaceful, set in a nice area with lots of space	Not much equipment for children. Facilities there are out of date and tired	Zip wire, equipment for all ages	Good selection of equipment is needed, needs an update for all ages to be able to use	6 to 12

What do you currently use the park for?					What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select		
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
	Exercise	Play Area	Walking the dog			Location, big climbing equipment and decent amount of grass	Old playground is getting unsafe and if kids fall they get hurt. Need to use the open spaces better like they do at wheelock park	Everything that's at wheelock park. Sandbach park near the cemetery have an awesome pirate ship climbing frame and slides. And maybe some gym equipment for adults like at Queens's Park.	Area furthest away from the road to become a wild garden/meadow with seating and tables, plus those nice bee hotels you see around. Middle area to be the playground equipment area. Space closest to the road to be a 5 a side footy area with goals as this is where all the kids currently play footy.	0 - 5
None of the above						Nothing, it is unsafe and way out of date	Out of date, unsafe, boring, small	Interactive climbing frame, swings, fun free standing equipment, sensory items	Needs to go bigger, more inclusive and safer	21 - 30
	Exercise	Play Area		Meeting friends		It's a safe environment for our small twins with plenty of room for them to exercise and run about.	The safety padded flooring of the park is in need of repair, more play equipment for toddlers is needed and more swings.	Swings and education play equipment for toddlers. More toddler friendly climbing frames if possible.	There is no safety measures at the perimeter to stop small children running towards a busy road.	21 - 30
	Exercise	Play Area	Walking the dog			It's on a beautiful estate and area but in dire need of an upgrade	It's rusty, old, and eyesore! Children need somewhere safe and fun to play.	Slide, swings, anything fun to keep children occupied	The park is quite a distance away from any other so could do with a complete re vamp, maybe some new and exciting equipment	31 - 40
		Play Area				its convenient to where I live but is very unsafe	Everything its unsafe and old	Swings, slide, climbing frame and exercise equipment for older children to use	Expand the current park with new equipment but also someone to check frequently that its safe	0 - 5
		Play Area				It has swings for children of all ages	For being on a large grass area the park itself it quite small and dated.	See saw, sit on rocking animals		0 - 5
	Exercise	Play Area	Walking the dog			It has a dog bin. Good open space and easily accessible to residents.	No dog park. Play area is run down and needs updating please.	Climbing frame, circular net swing	It would benefit local residents to have a dog park please as many of us are dog owners. It would be nice to be able to exercise our dogs off lead in a safe environment whilst socialising with other dog owners and neighbours.	51 - 60
		Play Area				Location	Poor equipment	More up to date and variety	No	0 - 5
		Play Area				Close to our house	Equipment is old and needs updating, there's not much on there for younger children	More equipment for younger children such as a smaller climbing frame	Some of the field space could be used to make the park bigger	0 - 5
		Play Area				It's very outdated, not enough swings or enough equipment for the children to play with or use.	It's too small and not enough equipment for the size of the park/green area.	More swings, an assault course, climbing frame and slides	I love how it is closed off with gates and fence so that dogs/cats are not able to foul on the park area.	0 - 5
	Exercise	Play Area	Walking the dog			Good location & size - near to open public and houses of children who live there.	Very old, dishevelled & worn down play area. No apparatus for teenagers or exercise equipment. Needs new updates play area for the toddlers /young children also. Football nets would also be useful. Allocated dog area to keep them off the areas the children use.	Exercise equipment, facilities for teenagers, football nets and new updated play area for toddlers /young children.	Specific area for dog walkers	13 - 15
		Play Area				Enclosed	The play equipment	Modern, safe, something for small children	Enclosed with a gate	0 - 5
		Play Area				It's local	Old and tatty and small	New and exciting equipment for you and older children	Make it bigger and better	0 - 5
	Exercise	Play Area	Walking the dog			Currently nothing the play equipment is outdated and in all honestly doesn't look safe or appealing. I have two young children who always comment on how bad the park is as do many other people which is a shame as it surrounded by beautiful grass field it is definitely in-need of updating.	Old Rusty Unsafe Outdated Not much play equipment Unappealing Hazard	Updated safe play equipment Typical playground equipment slide, swings, see-saw and maybe outdoor exercise equipment	The park is definitely in desperate need of update and modernisation not only for looks wise but for safety concerns too.	6 to 12
		Play Area				It is a vast space for the kids to run around.	The flooring is ripped. The swing is limited for example only one baby swing and one bigger swing. There's not much stuff for younger kids.	More swings. I.e. 2 baby swings and 2 bigger swings. More equipment for younger kids/toddlers. A better climbing frame	The park has limited space fenced off for little ones to run. When on the field there's no barrier from the road so they're limited to the small enclosed section.	0 - 5
	Exercise	Play Area				That its a short walk to take my daughter niece and nephew.	That its been the same equipment since i was young and I'm 41 yrs. old.	Swings, slide, climbing area, wooden train, seating etc	Its a great area and could be made great again. I would say utilize the field a bit more so the kids could play tennis, football etc. Or even have some workout equipment	6 to 12

What do you currently use the park for?						What do you like about the park?	What do you dislike about the park?	Football goal with net on the grass better si	Do you have any comments or suggestions : Please select	
None of the	Exercise	Play Area	Walking the dog	Meeting friends	Other (please specify)	Open-Ended Response	Open-Ended Response	Open-Ended Response	Open-Ended Response	Response
		Play Area				its€™s really close to my house I like the fact that I can take my little boy that is four years old their its€™s only a couple of minutes walk their the older kids are always their and let my boy play football with them	The play equipment and floor are unsafe	Slides ,swings , seesaws , spin arounds , climbing frames, rockers, basketball hoop, football posts 5aside . Something for all ages big and small	its€™s amazing to have a park so close to my house with having a four-year-old boy. its€™s lovely to drive past on my way home and see all of the children get an along it should be somewhere everyone can go and have lots of fun. You need to get rid of them big rocks from the grass to	31 - 40
		Play Area				Location	Lack of equipment / or very old	Climbing frames /slides, football nets, basketball net	Great location and would be used a lot if there was more and better play equipment	6 to 12
			Walking the dog		Live opposite	Green space opposite my house and ideal to walk my dog	Older children abusing it and drinking on there. The foot paths are terrible and very u steady for older people walking on and they are under water in winter	Equipment for very young children and footpaths improved. It should not just be about play equipment, investment should benefit all ages	Installing equipment which attracts older children will bring time and disorder and for once that should be considered. The park investment should cover all aspects including footpaths due to being under water in water. I like how the play equipment is contained behind railings and I have seen regularly that is used by shutting the gate to contain young children, due to the toad running close to the park.	41 - 50
		Play Area				Location	The lack of and condition of the play equipment. Could be a lot better	Modern equipment with a good variety like Westminster park for example	Would love to see it upgraded as its€™s our local park	31 - 40
		Play Area	Walking the dog	Meeting friends		The swings and its Infront of our house	Teenagers breaking bottles? Not enough swings and it's not safe everywhere in the park because of the concrete	More swings for older kids seesaw/roundabout	A picnic table and for police to monitor it more	6 to 12
	Exercise	Play Area				Nothing	Not enough variety of play equipment	Climbing frames Different play equipment for an infant and junior Proper football area Fitness area More swings More benches Zip line	Taken care of	6 to 12
	Exercise		Walking the dog	Meeting friends	A	Its€™s open areas but could do with some fruit trees similar to what is in Nantwich	Littering not enough bins	More up to date equipment maybe cardio fun for kids and maybe a couple of cardio machines for adults similar to black pole park in Kidsgrove	More bins - new cardio equipment and some fruit trees s	51 - 60

Option 1



EQUIPMENT

1. Two Bay Swing Frame
(1x Shell, 2x Flat Seats)
Ref (KSW90063-0909)
Total height 274cm
Fall height 145cm
Age range +4 years
DDA Accessible



4. Spica 1
Ref (GXY801421-3417)
Total height 169cm
Fall height 100cm
Age range +6 years
DDA Accessible



7. Spinner Bowl
Ref (ELE400024-3717LG)
Total height 60cm
Fall height 100cm
Age range +4 years
DDA Accessible



10. Swing Frame 1x Cradle & 1x You&Me Seat
Ref (KSWCUSTOM20133979)
Total height 274cm
Fall height 143cm
Age range +1 years
DDA Accessible



2. Double Tower with Firemans Pole
Ref (KPL201312-0902)
Total height 307cm
Fall height 118cm
Age range +2 years



5. Spica 2
Ref (GXY801521-3417)
Total height 169cm
Fall height 100cm
Age range +6 years
DDA Accessible



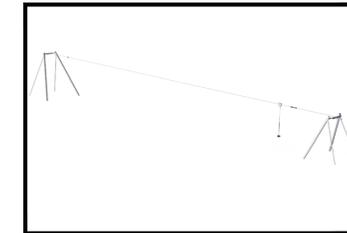
8. Toddler Train
Ref (M53600-341P)
Total height 130cm
Fall height 48cm
Age range +6months
DDA Accessible



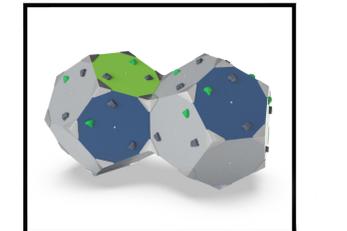
11. Seesaw for Four with Tyres
Ref (KPL118-0602)
Total height 101cm
Fall height 118cm
Age range +3 years



3. Single Cableway
Ref (M87212-3017)
Total height 394cm
Fall height 100cm
Age range +4 years



6. BLOQX 2
Ref (BLX410202-3717)
Total height 171cm
Fall height 171cm
Age range +8 years



9. Inclusive Carousel
Ref (PCM157-0205)
Total height 70cm
Fall height 100cm
Age range +2 years
DDA Accessible



12. Play Tower
Ref (KPL101212-0602)
Total height 214cm
Fall height 100cm
Age range +1 years
DDA Accessible



13. Start Station
Ref (PCM102300-0902)
Total height 170cm
Fall height 88cm
Age range +4 years
DDA Accessible



Bill of Quantities:

(based on this design - removals/groundworks/install and surfacing to be completed by others)

Groundworks:

Additional groundworks required to extend existing pad ready to overlay with new rubber bonded mulch

- EXC150 53m2
- MOT100 53m2

Grass Mat Safety Surfacing:

- 122m2 of single layer grass mat to be installed under the following items. BLOQX (34.5m2), Spica 1 (6m2), Spica 2 (6m2), Single Cableway (32m2), 2 Bay Swing Frame (42m2), Double Tower with Firemans Pole (7.5m2)

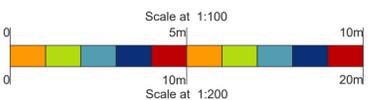
Green Rubber Mulch Safety Surfacing:

New rubber mulch to overlay existing hard standing surfacing and extended to suit new layout. - New Pad 208m2 Total

- 184m2 @40mm depth (CFH of 120cm or below)
- 24m2 @50mm depth (under swings CFH of 143cm)
- 57 linear metres of edging

Additional Bowtop Fencing:

- 20 linear metres of additional green powder coated bowtop fencing to be installed to suit new footprint of the proposed play area.
- 26 linear metres of existing fencing on site to be carefully uplifted and reinstalled to suit new footprint. (orange dashed line)
- 57 linear metres of existing fencing including existing gates to remain in situ.
- Existing entrance gates to be retained.
- New footprint = 103 linear metres of bowtop



Design assumes the site will be levelled by other (max. gradient 1:100), free draining and with good access.
Quotation and design is submitted site unseen, we reserve the right, following a full site survey to amend the design appropriately.
Areas and dimensions shown are critical for compliance with European safety standards EN1176 & EN1177, if in doubt ask.
Grass areas should be well established prior to grass mat safety surfacing being laid.



Project LANSDOWNE_ROAD_PLAY_AREA	Date 21/10/2021	Designed by S.C
Client ANSA_ENVIRONMENTAL_SERVICES	Scale 1:100@A1	Revision A
Drawing No. CAS-126621-R6L0Y9		

Lansdowne Road **Option 1** Area

Ansa Environmental Services

Our playground at Lansdowne Road ensures that users of a range of ages and abilities can play together and learn through play



KPL also available in other colours:



Net Bridge
Firemans Pole

Rock Climber

Pipe Ladder

Climbing Net

Roll over Bar

Steel Slide

2 Double Tower with Firemans Pole



1
Swing Frame 1x Shell & 2x Flat Seats



THE SPACIOUSNESS

Supports varied body positions, seated, lying, standing and allows more users

9 Inclusive Carousel



SPINNING

For all, including wheelchair users



11 Seesaw for Four with Tyres



Spica 2

5

SPICA

Seated or standing spinning with a good grip



4 Spica 1

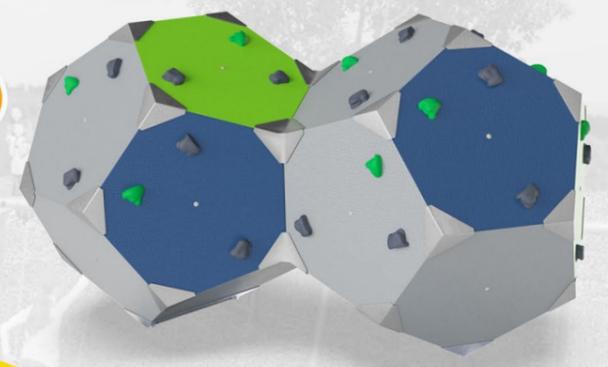


6 Bloqx 2



CLIMBING GRIPS

develops a sense of balance and coordination, using the grips to push & pull along the unit



10 Swing Frame 1x Cradle & 1x You&Me seat



EASY ENTRANCE

and exit seat eases support of the child in closed seat

SOFT SEAT

Adds extra support

8 Toddler Train



THEMED SENSORY ELEMENTS

such as the steering wheel, peep holes and crawl through hole

7 Spinner Bowl



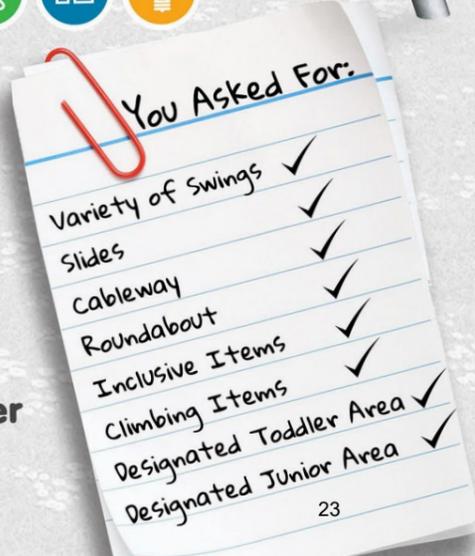
MULTIFUNCTIONALITY

Can be turned by own body movements or with help from friends or care givers pushing

3 Cableway with Start Station



12 Play Tower



- Variety of Swings ✓
- Slides ✓
- Cableway ✓
- Roundabout ✓
- Inclusive Items ✓
- Climbing Items ✓
- Designated Toddler Area ✓
- Designated Junior Area ✓



Option 1

Lansdowne Road Play Area



DISCOVER AND EXPLORE THE **30** PLAY FEATURES FOUND IN BOTH THE TODDLER AND JUNIOR ZONE OF LANSDOWNE ROAD PLAY AREA

70 + **30** + **1-15**
 number of users play features age range



*SUGGESTED PICNIC SEATING AREA

Option 2

ITEMS LIST

Play Equipment		
1. Star Springer		Ref: J856A
2. Falling Star Springer		Ref: J839A
3. Wheelchair Accessible Roundabout With Ground Frame		Ref: J2409A
4. Ixo Metal Multiplay Unit		Ref: J2535A-M
5. Little Steps		Ref: J12A
6. Combination Swings Metal		Ref: J473A*
7. Metal Swing		Ref: J472A
8. Metal Pod Swing		Ref: J441A
9. Hip Hop		Ref: J2410A
10. Metal Cableway (level ground)		Ref: J514A
11. Surfslide		Ref: J1057A
12. Diabolo Multiplay Unit		Ref: J3858A
13. Pirouette		Ref: UKGM0420
*1 no seat swapped for Tango parent & child seat		

Ancillaries By Others

- 14. Existing Bench Seating
- 15. Existing Litter Bin

Safety Surfacing By Others

Area to be surfaced with 194m² Bonded Rubber Mulch with a CFH of 1.2m to be overlaid on to existing Tarmac and Rubber Tiles **by Others**.

Remain area to be surfaced with 251m² Grassmat **by Others**.

Removals By Others

- Existing Multiplay Unit
- Existing Swings
- 20Lm Existing Fencing to allow for extension to Play Area

Miscellaneous By Others

- 53Lm New Fencing to match existing Fencing **by Others**.

Supply and delivery of equipment only. Installation, fencing and safer surfacing by others.

PRODUCT KEY	
	Grassmat
	Existing Grass
	Rubber Mulch
	Existing Paths
	Existing Fence
	Free Fall
	30m Buffer Zones
	Existing Paths
	New Fence By Others
	Free Space

DATE: 01/10/2021 REF: 2109.31248Lansdowne_Road_Crewe_Anса_ESL).dwg

REV: - :

SCALE: 1:200 @ A3



Lansdowne Road

Play Area

Option 2



This drawing is an artistic representation of the proposed site and shows the approximate scale and position of our play items. This is to ensure all play equipment can be viewed clearly. Refer to the layout plan for exact equipment location.

Option 3

Lansdowne Road

ANSA, Crewe



Equipment List:

- 1. SWB062Z 1.8m High Swing 2x Pod Seats
- 2. DZW451 Toddlerzone+ Daffodil
- 3. CZW215 Mission Target
- 4. CAR020R 20m Cable Way With Ramp
- 5. SWD450 Wipe Out
- 6. SBN083Z 2.4m High Swing 2x Bumper Seats 1x Nest Seat
- 7. SWD960 Emoji Discus
- 8. SSB150 Flower Springie
- 9. SMB230302 SMB Small Trampoline



45+ Users

35+ Features



Toddlerzone+ Daffodil

PLAN
not to scale

Option 3

Equipment list:

- 1. SWB062Z 1.8m High Swing 2x Pod Seats
- 2. DZW451 Toddlerzone+ Daffodil
- 3. CZW215 Mission Target
- 4. CAR020R 20m Cable Way With Ramp
- 5. SWD450 Wipe Out
- 6. SBN083Z 2.4m High Swing 2x Bumper Seats 1x Nest Seat
- 7. SWD960 Emoji Discus
- 8. SSB150 Flower Springie
- 9. SMB230302 SMB Small Trampoline

Lansdowne Road

ANSA, Crewe

Anti-wrap swing bearings included on our swings as standard

04 20m Cable Way

01 1.8m High Swing 2x Pod Seats

06 2.4m High Swing 2x Bumper 1x Nest Seat

09 Small Trampoline

07 Emoji Discus

05 Wipe Out

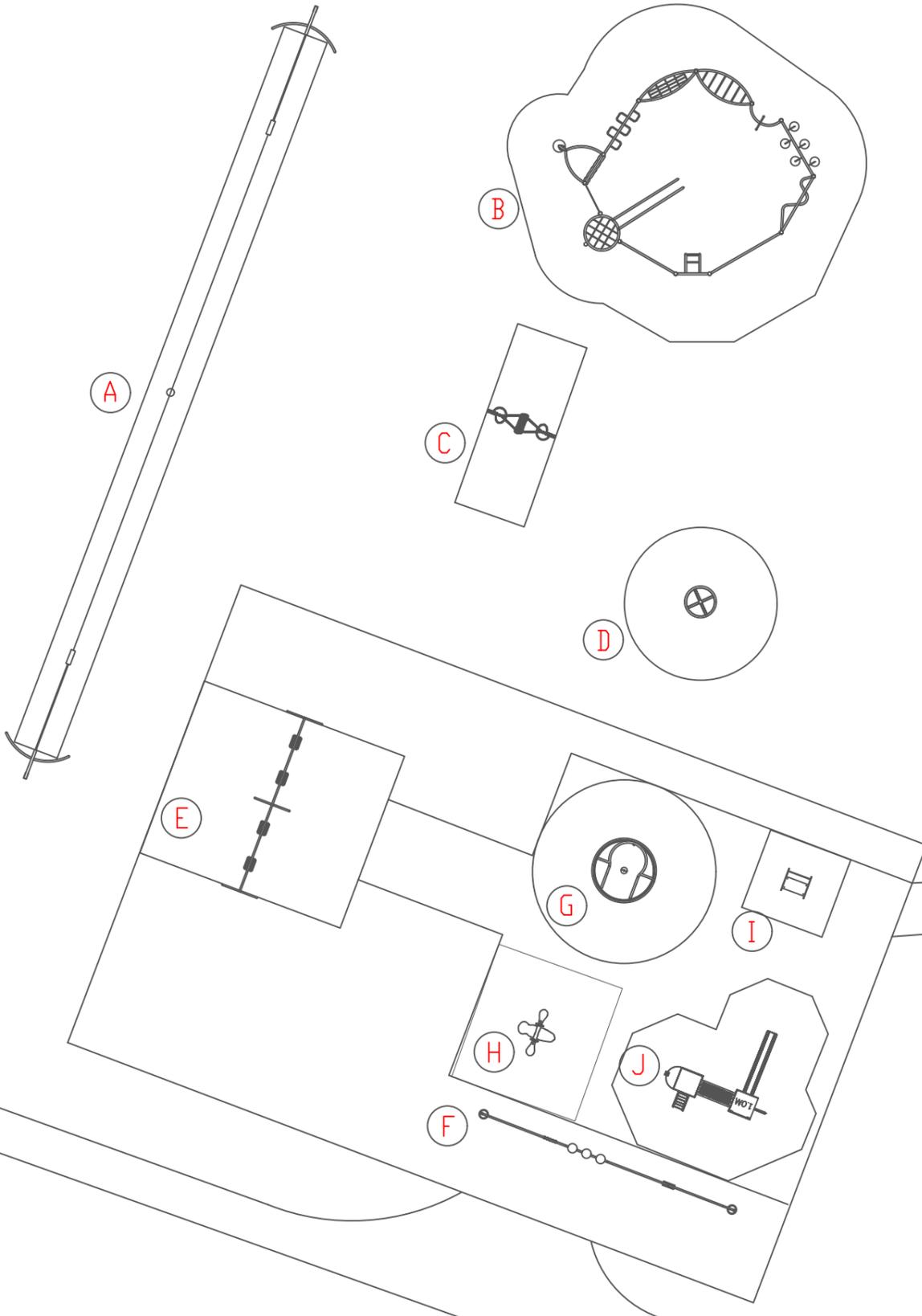
02 Toddlerzone+ Daffodil

08 Flower Springie

03 Mission Target



Option 4



- A - 25m long Aerial Runway
- B - Quest Cosmos Activity Unity
- C - Freerider
- D - Vortex Overhead Rotator
- E - 2.4m Multi Swing
- F - Inclusive Nattertube
- G - Thunder Inclusive Roundabout
- H - Bee Seesaw
- I - Wide Elephant Sit-In Springer
- J - River Medway Multi Unit

CUSTOMER ANSA

SITE LANSLOWNE ROAD

SCALE 1:200 @ A3

DATE 05/10/2021

DRG. No. F/10697/1

Option 4



- | | |
|----------------------------------|---|
| 1. 25m Zipwire | 6. Elephant Springer |
| 2. Freeride | 7. River Medway Unit |
| 3. Quest Cosmos Overhead Rotator | 8. Bee Seesaw |
| 4. Vortex | 9. Nattertubes |
| 5. Thunder Inclusive Roundabout | 10. 4 Seat Swing - Flats, Cradle & Mirage |

Equipment

2+ USER AGE RANGE

24 HOUR SPARE PARTS

30 YEAR GUARANTEE

40+ USER CAPACITY



Site Condition – Poor to Average

Nomination & it is recognised that site does need some investment. The main focus should be to improve the facilities inside the play area by replacing the existing equipment and potentially increasing the floor space for more play equipment.

Funding Requirements

Remove the existing multi-unit, swings, & surfacing. Consider 4/5 Pieces inside the play area, new seating, extensions to the existing tarmac to make use of space inside play area.

Funding Amount

Significant ground works estimated with removing the existing equipment and replicating the Play Value, up to £100,000.

Site Images











CREWE
TOWN COUNCIL

REPORT STATEMENT

Meeting: Operations & Improvements Committee 10th Nov 2021
Report Purpose: To provide information relating to Ranger Service delivery models
Version Control: v1
Author: Clerk

1. **Report Summary**

The work of the Crewe Town Ranger Service delivers added value for the maintenance of the public realm in Crewe. This report identifies the areas of work being delivered as well as identifying operational practices and opportunities for development or review.

2. **Background**

Crewe Town Council established a Town Ranger Service in 2016/17, which has developed over time to include 3 full time rangers working from 2 vehicles. The service is commissioned via ANSA, a wholly owned company of Cheshire East Council, which also delivers Cheshire East's grounds maintenance, parks and open spaces, waste management and street scene services.

The work has historically been an augmentation of the main contracts delivered on behalf of Cheshire East Council, working on clearing overgrowth, removing waste and litter, cleaning road signs and responding to issues raised by residents.

This added value responsive service has gained positive support and built a small team of dedicated rangers who have a strong understanding of the town and the areas that draw and have required the greatest attention.

As a traditional municipal service of councils, it is understood that the community, in the main, values the care taken by the Crewe Town Ranger Service in addressing issues in the public realm.

3. **Position**

Current Operational Approach

Working out of 2 vans, a transit flat bed and a Nissan e-NV200 electric van, the rangers operate as a team on the majority of tasks, but can cover two separate tasks.

Tasks include:

- Litter picking
- Emptying over-flowing bins
- Clearing overgrowth in the public realm

- Reinstating path/pavement widths
- Improving planting schemes
- Weed spraying
- Weeding
- Cleaning road signs
- Repairing street name signs
- Clearing fly tipped waste
- Returning abandoned trollies
- Clearing broken glass
- Environmental improvements, wild flower and tree planting
- Maintaining public realm furniture
- Occasional support of and participation in events management.
- Care of un-managed spaces in the public realm.
- Response to assist in emergencies such as distribution of PPE to support community safety.

The rangers currently work on a principle of “see a job, do a job”, which means they identify suitable tasks they come across that they can complete. Additionally, a list of informed tasks is shared with the rangers each week. The list is generated a number of ways:

- Informed via partners – eg a community group might identify a problem that they need help with to continue their community work (such as providing equipment or support for public space clean up volunteers).
- Residents and members of the public contacting the office (email or phone) with issues of general maintenance they have identified.
- Social media responses.
- Crewe Town Councillors identifying issues (or having issues raised with them).
- Cheshire East Councillors identifying issues (or having issues raised with them).
- Officers identifying issues that can be addressed.
- Officers identifying opportunities for engagement and active involvement in complementary activities such as town centre events.

The task list is shared with the rangers and they seek to address as many as they can, in consideration of scale, risk (eg they are not authorised to work on active roads), location (eg in consideration of land ownership, that the location is within the town) and productivity (prioritisation and ordering to minimize travelling backwards and forwards across the town).

All informed tasks are centralised through the office to minimize duplication and also to ensure clear communication. Additionally, consideration is given to if a task would more appropriately be addressed by a Cheshire East Council service or contractor (such as Cheshire East Highways and ANSA).

Taking this approach addresses a number of operational risks:

- i. That the rangers might have an unmanageable number of contacts seeking tasks to be completed – in effect, if rangers were to be contactable directly, they would face an unclear and inconsistent flow of issues that would be hard to prioritise or sift for relevance. This would be operationally impractical and lead to a confused and unco-

- ordinated delivery.
- ii. Risk of rangers being asked to carry out Cheshire East (or other partner) routine tasks – As a visible resource specifically for Crewe, there is a risk that the service might be seen as a cover all for any and all issues identified in Crewe. For example, a Cheshire East councillor for a Crewe ward might inadvertently think first of the Crewe Town Ranger Service to tackle an issue rather than use the appropriate Cheshire East resource or contractor. Cheshire East Members have a dedicated member enquiry system that should be the first point of call for reporting issues as the resources available to the principal authority are far greater than those available to the town council and many issues are covered within Cheshire East Council’s contractors with its providers (eg Highways and ANSA). In these cases, when enquiries are received from residents, the task can be referred on to the appropriate service within Cheshire East Council (hence the added value of centralizing the enquiries within the office to address these appropriately); Additionally, if a task is raised by a Cheshire East Councillor, they can be referred to their internal member enquiry service, which may more readily address the issue.
 - iii. Centralisation of tasks reduces the risk of repetition (although not entirely) and therefore reduces the confusion that the ranger team might face, which would reduce their productivity.
 - iv. Centralisation of tasks also provides an opportunity to gather management data so that an understanding of the issues can be developed based on evidence.
 - v. It allows the allocation of resources (time and equipment) to be planned, efficient and effective. The understanding of the work also informs the need for tools and equipment that will assist in delivery of the service.
 - vi. Centralisation enhances partnership working and facilitates the associated communication (eg the Cleaner Crewe Project – co-ordinating clear ups and responses as well as reducing the risk of the rangers working in areas where management data is being built to understand the on street waste issues)

Future Operational Approach

This responsive approach has been very successful and reflects a view that public realm maintenance is a key traditional service of local councils. However, it should be understood that a team of 3 rangers, no matter how committed and hard working, cannot be expected to address all issues in a town the scale of Crewe.

On that basis, consideration should be taken as to the priorities and direction of the service as it stands and the vision for the future.

- i. Responsive service – informed tasks list from multiple sources (as above and “see a job, do a job” approach is confirmed and continued.
- ii. Planned maintenance – build in capacity for planned maintenance, for example of public realm furniture on a rolling scheme of maintenance and replacement. Also planned cycle of maintenance of active travel routes (eg cutting back and maintaining accessible width of paths, maintaining and installing signage).
- iii. Potential to assist with support and delivery of other strategies: such as Parks and Green spaces and Tree Policy.
- iv. Scale and reach of the service – the ambition for the council’s local service delivery –

how this might integrate and enhance existing partner services, or even absorb if considered most effective.

- v. Consideration as to what scale is agreed as optimum for direct service delivery (taking ranger service in house and removing ANSA commissioned model) (appendix 1)
- vi. Budgeting in place within the Medium -Term Financial Plan for additional ranger, which might be considered a scale at which a senior/co-ordinating/supervisory ranger would have some day- to- day practical oversight.
- vii. The service is a town-wide service and, to ensure representative cover of all wards, consideration of a minimum appropriate scale and/or delivery model

This committee should take forward a means to strategically inform the future direct service delivery of the Crewe Town Ranger Service.

4. Equality Impact

Services are delivered in the public realm and meet governance associated with accessibility and safe working.

5. Sustainability Impact

Social – improvements in public realm and general augmented maintenance services provide for an enhanced shared space and improved civic view of Crewe

Economic – enhanced experience of Crewe’s public realm and outdoor leisure spaces improves the perception of Crewe, increasing the potential for inward investment and dwell time.

Environmental – Planting delivered on a sustainable basis (not replacement of bedding on a regular cycle); environmental enhancement sought through the service (tree planting, pollinator habitats); maintenance and improvement of active travel routes provides for the opportunity for more active travel in Crewe

6. Community Impact

The Crewe Town Ranger Service is a visible and key local service, which is believed to be highly valued by residents and businesses in Crewe. Onward consideration and strategic development of this service continues to add value to the community through repair, maintenance, cleansing and environmental enhancement.

A flexible and responsive service with a team which takes pride and ownership of local issues can lead to a flexible approach; which solves problems, supports the community and achieves results above and beyond the scope of agencies operating across the wider Cheshire East area.

Additionally, the service support and works in partnership with community groups with interests in civic pride as well as strategic partners, such as with ANS/Cheshire East Council for the Cleaner Crewe Project.

7. Governance

Crewe Town Council Corporate Strategy
Localism Act 2011 s1-8

Local Government (Miscellaneous Provisions) Act 1953, s. 4

Highways Act 1980, ss.43,50

Litter Act 1983, ss.5,6

Highways Act 1980, s.130

Road Traffic Regulation Act 1984, s.72

Highways Act 1980, s.96

Open Spaces Act 1906, ss.9 and 10

Local Government Act 1972, Sched.14 para.27

8. Financial Impact

Any development or change to delivery model will require consideration of the financial impacts. Operating on a direct employment model (removing the ANSA commissioning model) requires consideration if/as the ranger service grows. (Appendix 1)

9. Resource Impact

Any development of the service will require significant consideration of the resources associated, eg compound/secure works yard, welfare unit, waste management, supervision and management, security, health and safety, CoSHH, etc

10. Consultation/Engagement

It is envisaged that consultation will take place on future budgeting and on going associated with engagement through social media and promotion of the service

11. Wards Affected

All

12. Conclusions

- i. The ranger service is a key and visible direct service delivered in Crewe
- ii. The service reflects traditional and understood municipal and civic pride
- iii. Current means of centralised co-ordination of referrals for tasks provides for a structured and consistent approach
- iv. The areas of work currently delivered remain core to the service delivery
- v. Current provision delivers valued and visible benefits
- vi. Medium Term Financial Plan has budgeted capacity for an additional team member in 2022/23
- vii. Current provision is delivered through a commissioned service model as the most efficient mechanism based on scale
- viii. Any increase in service should consider the cost/benefit ratio associated with bringing the operational delivery within Crewe Town Council direct management – eg representative and/or ward based scale to provide near linear town-wide coverage
- ix. Building the service in terms of greater continuity of planned activities as well as responsive maintenance will require supervisory role
- x. A clear understanding of the ambitions for local direct service delivery of this nature is needed to ensure the service develops in a strategic manner

13. Consideration Sought

With the available budget in the Medium Term Financial Plan, the service can accommodate an additional team member. As this service reaches this level, consideration of the future scale of the service is required to ensure best efficacy and efficiency.

Members are asked to consider:

- i. What scale and ambition does this committee (and council) have for the future of local municipal direct service delivery – how will this committee inform the development of a strategy
- ii. That current operating model and understood tasks fulfills current expectations
- iii. The allocation of the Medium Term Financial Plan budgeted figure seeks to create a supervisory/co-ordinating/senior ranger role
- iv. That the viability of direct employment of the ranger service is explored

Annex 1 – Financial Considerations of Direct Service Delivery

To provide a viable internal/direct delivery service the following would be considered as necessary:

- i. Works compound – secure space for vehicles and worker welfare as well as tool and resource storage. Such spaces are very hard to come by, however, there is a compound identified as available within Crewe and within the CEC estate. No negotiation regarding costs has taken place.
- ii. A senior Ranger/Supervisor would be appropriate and would be qualified to provide works in progress H&S oversight as well as operational day to day supervision and task prioritization.
- iii. A waste transfer license would be required plus agreement with ANSA for means of tipping

	2022/23	2023/24	2024/25	TOTALS
Direct Service Delivery	(4 Rangers incl 1 Supervisor)	(5 Rangers incl 1 supervisor)	(5 Rangers incl 1 supervisor)	
Employment Costs	£112,796	146,669	£154,002	£413,467
Vehicle Costs	£9,446	£16,068	£16,871	£42,385
Premises Costs	£32,250	£32,250	£33,263	£97,763
Materials/consumables	£2,700	£3,300	£3,465	£9,465
Capital premises set up cost	£37,420	5000	£2,000	£44,420
TOTALS	£194,612	£203,287	£209,601	£607,500
ANSA Delivery	(4 Rangers incl 1 Supervisor)	(5 Rangers incl 1 supervisor)	(5 Rangers incl 1 supervisor)	
Service Level Agreement	£175,476	£218,479	£229,402	£623,357

Supervisor SCP 15 23541 Ranger SCP 4 18933
to SCP 17 24491 to SCP 6 19698

STAFF TEAM				CVC Finance VEHICLES			PREMISES			Consumables					
	2021/22	2022/23	2023/24	2021/22	2022/23	2023/24	2021/22	2022/23	2023/24	2021/22	2022/23	2023/24			
Supervisor NA		24718.05	25953.95	Transit 1	5421.36	5421.36	NDR	12000	12000	Waste					
Ranger 1		20682.9	21717.05	Transit 2		5421.36	Utilities	6000	6000	Tools	500	500	650		
Rager 2		20682.9	21717.05	EV 1	2825.04	2825.04	Maintenance	1000	1000	Materiels	1500	1500	2000		
Ranger 3		20682.9	21717.05				Security	1000	1000						
ranger 4			21717.05				Licences	250	250						
ANSA	110354			Fuel	1200	2400	On costs			On costs	250	250	250		
On costs		26030.03	33846.64												
TOTAL	110354	112796.8	146668.8	TOTAL	0	9446.4	16067.76	TOTAL	0	20250	20250	TOTAL	2250	2250	2900

2021/22

112604

BUDGET FORECAST
125705

2022/23

144743.175

BUDGET FORECAST
175476

2023/24

185886.5323

BUDGET FORECAST
178986

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£9,446	£16,068	£16,871	£42,385
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REPORT STATEMENT

Meeting: Operations & Improvements Committee 10 November 2021
Report Purpose: To update on heritage activity and propose remaining budget spend for the financial year 2021/22
Version Control: v1
Author: Heritage Development Officer

1. Report Summary

This report provides an update on the development of heritage activity and makes proposals for the allocation of the remaining 2021/22 budget.

2. Background

Through the *Heritage Strategy for Crewe*, the Heritage Group created a list of activity to be developed once a Heritage Development Officer was in post. This included allocation of budget for defined activities during 2021/22. An unallocated amount was also included to enable the officer to respond to opportunities as they arose. Over the past eight months, the Heritage Development Officer has worked with the Heritage Group to clearly define activity for this financial year and develop proposals for 2022/23 and beyond.

3. Position

Since commencing in March 2021, work has been progressing in a number of areas.

- **Christ Church:** The project initially focussed on facilitating the transfer of the building from the Diocese of Chester to a community trust. The Church Commissioners agreed to the transfer in August 2021, subject to planning permission and listed building consent being obtained. Work is now focussing on procuring specialist legal support to establish the trust and understanding the capabilities of the building and needs of the community to inform new uses. There has also been significant stakeholder work with the Diocese of Chester, Church Commissioners, St Andrew's Parish, South Cheshire Bellringers and Cheshire East Council. For a full progress report please refer to item 13.
- **Crewe Heritage Centre:** CTC supported a governance review for the centre, alongside Cheshire East Council and the Heritage Centre trustees. The review concluded in August 2021 and made a number of recommendations which the Heritage Development Officer is now supporting the trustees to implement. This includes applying for the Museum Accreditation Scheme, improving their governance with support from CVS and providing support and mentoring for the trustees. Support has also been given around reopening after the national lockdowns.
- **Public Engagement:** A number of initiatives are under development including design of a heritage display in the Market Hall, development of a number of plaque schemes, development of learning resources for schools and community groups, development of a heritage programme with the Events Manager, development of the heritage trails and development of heritage social media content. During 2022, there will be a focus on local heritage through the 185th anniversary of the first train passing through Crewe and planning is underway for this. Work has also supported wider



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engagement projects including supplying heritage images for the Royal Arcade hoardings and supporting public art installations on the Bus Station and Ly2 developments.

- **Infrastructure Development:** To ensure work is sustainable and impactful, work has been undertaken to understand how local residents engage with heritage and what their main areas of interest are. Discussions have also begun with a number of potential funders. Scoping is underway of future projects including the conservation of historic street signs.
- **Planning:** The Heritage Development Officer has been supporting Cheshire East Council in the development of the Local List. CEC received additional funding for Crewe to help engage with audiences who would not normally contribute to this type of heritage. Plans are underway to develop resources to help understand locally important heritage for use in schools and community groups. Support has also been given to the Planning Committee through the development of Heritage Assessments for proposals to locally and nationally significant buildings.
- **Partnership Development:** A number of connections have been made within the community and heritage sector to develop the heritage service for Crewe. These include:
 - Community Organisations: CEC Community Connectors, North West STEM ambassadors, the Coop Pioneers, local schools including St Thomas More, Lavender Field and Leighton Academy, and the Railway Cottages Residents’ Association.
 - Heritage Organisations: Cheshire Archives Service, Museum Development North West, Nantwich Museum, Middlewich Museum, ARUP Town Board Industrial Heritage Group, National Railway Museum and heritage MA courses at Manchester, York, Leicester and Ironbridge.

Based on this development work, officers would like to propose the following allocations for the remaining 2021/22 budget.

Code	Budget Heading	Amount	Consideration Sought
465 4277	Christ Church Project	£3,000	As requested in item 13 (c)
	Reserve	£3,000	To request to develop and undertake onsite engagement activity at Christ Church to raise the profile of the site.
AHF Grant	Christ Church	£53,776	
	Recruitment Costs	£3,000	To request to the AHF, the funds are reallocated under another heading as recruitment costs were not incurred.
	Professional Fees	£9,200	As requested in item 13 (a)
473 4281	Heritage Working Group	£10,000	
	Market Hall Screen	£2,000	To request reallocation of funding for use in engagement resources.
	Blue Plaques	£600	To note due to inflation, this budget will now only pay for the first plaque installation.
	CHC Governance Review	£1,500	Complete.
	Unallocated	£5,900	To request spend as follows: £3,500 for development of resources related to the Local List £1,000 for development of engagement resources



			related to local heritage £1,000 to scope potential projects for delivery in 2022/23 £400 to support student placements
Reserve	Valley Brook	£10,000	To request this amount be moved to earmarked reserves as the project is awaiting sign off and is therefore unlikely to accrue spend in this financial year.

4. Equality Impact

The *Heritage Strategy for Crewe* highlights the importance of developing narratives for the town which represent all who live here. Activities and support will improve accessibility to heritage for all residents.

5. Sustainability Impact

The strategy looks to strengthen sustainability of activity through partnership for collaborative delivery. Activity will be developed to equip participants to discover heritage confidently independently. External funding will be explored to establish where support could be achieved.

6. Community Impact

Development of the 2022/23 delivery plan will ensure all elements of the community are represented in narratives and will determine what activity can be achieved for marginalised communities. The development of the heritage forum will enable wider community engagement.

7. Governance

Crewe Heritage Strategy
Crewe Community Plan
Crewe Town Investment Plan

8. Financial Impact

Projects within budget as outlined and in allocated grants. Medium and long term project planning will enable grant funding to be maximised.

9. Resource Impact

Officer time and budget allocation.

10. Consultation/Engagement

Identification and engagement with interested parties and stakeholders will strengthen the delivery plans.

11. Wards Affected

All wards able to engage with heritage forum.

12. Conclusions

Development of heritage activity has initially focussed on understanding the locality and identifying partners and service development opportunities. Committing to the spend requests, which support the *Heritage Strategy for Crewe*, would enable this initial planning to become more visible for residents to start to



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engage. This will be built upon through the 2022/23 delivery plan, creating a secure infrastructure and visible and accessible service.

13. Consideration Sought

- To consider and approve the budget requests made for the remaining 2021/22 financial year.
- To appoint a representative to the Heritage Group.



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REPORT STATEMENT

Meeting: Operations and Improvements Committee 10th November 2021
Report Purpose: To present O&I budget for consideration and onward recommendation to Council
Version Control: v1
Author: Regeneration manager

1. Report Summary: This report outlines budget proposal for 2022/23

2. Background

Crewe Town Council actively supports the regeneration of Crewe in a number of ways and specifically through the O&I Committee:

- As an active member of Crewe Town Board, having assisted in the development of a Town Investment Plan and bid to government for Towns funding, and in due course it will deliver and support delivery of various projects.
- Improved cleanliness and presentation of the town through its Ranger Service.
- Partnership with Cheshire East Council and Ansa to develop and deliver the Cleaner Crewe pilot project to improve waste management of specific streets.
- Support of volunteer clean up groups through purchase of equipment and enabling/ assisting through ranger resource.
- Provision of floral displays in the Town Centre.
- Investment in Public realm such as the Ly2 Project, to ensure that the project is able to deliver all of the elements identified through consultation.
- Investing in playground improvements, through funding such as Valley Park, or directly in the Lansdowne Road Play area.
- Enhancements to public realm through minor improvements such as additional planting schemes, repair of street furniture and purchase of smaller items such as bins or benches.
- Development of a Heritage Strategy.
- Initiating a proposal for the re-purposing of Christ Church into economic use and working with Cheshire East Council to include this as a Future High Streets funded project.
- Supporting the development of the Heritage Centre to achieve museum status.
- Brokerage and resource for town enhancement such as the Royal Arcade Hoardings development which will use the town branding.

The work of the O&I committee and its officers dovetails with colleagues in Marketing and Events and Community Engagement to invest in, support and broker improvements for Crewe.

After a period of extensive work and project development, it is suggested that a period of consolidation is required to ensure that current projects are delivered whilst being ready and able to develop new opportunities:



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3. Position

A great deal of groundwork has been done by the Town Council to bring on- going maintenance and improvements to Crewe.

Investment

It has collaborated to build strong partnerships which have looked outwards to attract investment and provided through its branding the tools to present Crewe in a positive light. Crewe now has opportunities as a focal point for regeneration activity and national funding.

The Town Investment Plan. Crewe Town Board has recently been awarded a potential £22.9 million for Crewe, and proposes to bring forward fully developed business cases for ten projects. The Town Council is directly responsible for delivering a project to improve the high street to a value of £1.45 million, and is also a partner on the Valley Brook Corridor project. The project is intended to bring forward significant improvements to the environmental benefits of the river as well as its connectivity through Crewe. both of which will demand significant officer time to deliver. The Town Council is working as a partner in the delivery of the Ly2 project, providing supplementary funding for elements of the public realm to ensure that the site has maximum impact with the installation of a large screen. Once the installation is complete there will be further support required, and the Town Council may yet have to determine its role in the future management of the site from maintenance of equipment and public realm, to management of programming and content.

Town Centre: As the town centre undergoes significant investment over the next few years, there may be more effective models to support its development and onward management. The Town Council has contracted Groundwork to carry out preliminary research and engagement which is now underway, to understand the issues and concerns of local businesses and provide some options for future management . This could involve the development of a Business Improvement District. Should initial findings prove feasible, then the Town Council may wish to consider its future role in setting up a steering group of business and community representative, to work towards a BID or to launch other initiatives to manage the town centre.

The Lyceum Square development is anticipated to generate further benefits in cultural activity and development of the night time economy. Any improvements to public realm or lighting are not currently in scope for this project. However it is likely that there will be call to make adjustments or improvements to create opportunities for businesses in the surrounding areas to be able to take advantage of increased footfall – with additional street furniture, signage and lighting enhancements in the connecting streets. Provision is proposed in the public realm budget to enable such activity.

Park Improvements: The Town Council has invested £100,000 this year in developing Lansdowne Road Park. The new equipment will be installed early in 2022 and there will then be a need to evaluate the process and results prior to making decisions about future parks, including their involvement in design, project management and installation (contractor -or direct management).



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Heritage: has potential to be a key visitor and economic driver. A new officer is on post and making strong progress in delivering the Heritage Strategy. Crewe has many past achievements to be proud of. There are opportunities to convert assets to economic benefit and help to promote Crewe's identity, develop community, build skills and influence new public realm and sense of place. The Heritage group provides advice and support, working alongside the Heritage Development Officer. Together they are looking at ways of delivering the Heritage Strategy through engagement, working with schools, ensuring the community has its views heard and understood, protecting key features and feeding in to new developments such as the artwork in Lyceum Square and new bus station heritage wall. They are investigating initiatives such as digitizing town trails and completing registers of collections, significant places and people. See Agenda Item Heritage Strategy.

Crewe Heritage Centre is an asset waiting to meet its potential as a visitor attraction, driving economic as well as social benefit for the town. Supported by the Town Council and partners to be accepted on to the Arts Council's Museum accreditation scheme. The scheme sets out to 'develop sustainable, focused and trusted organisations, which offer their visitors a great experience. The Accreditation Scheme sets out nationally-agreed standards, which inspire the confidence of the public and funding and governing bodies'. The groundwork over the next few years to develop improved governance, management, vision and fund raising capabilities will enable the Heritage Trust which manages the centre to apply for more significant funding and develop its facilities and collections. In order to achieve this they have, and will continue to benefit from officer support and advice.

The Heritage Officer is currently dedicating significant time to this project and the museum accreditation process will potentially demand greater input.

Christ Church: The Town Council has committed to bringing Christ Church back in to use. There is potential capital investment and funding available but further work will be required as a minimum to co-ordinate and develop the community ownership structure and to provide demonstration of community engagement and support to meet funding requirements. There are capital elements to the proposed development including future use of the tower and garden, which are not included in the Future High Streets Project, which will require additional assessment, fund raising and project management.

Students:

The Heritage Officer has applied to a number of universities with specialist heritage courses, to acquire student support for a number of research projects. These will provide essential resource to find valuable information and help to inform the narrative for future activity. Whilst the support is free, it is good practice to cover out – of pocket expenses such as travel for the students involved. A programme of student opportunities will help to build an on- going relationship with leading institutions in industrial heritage, building a reputation for heritage skills development and drawing in expertise and support for the town.

Further opportunities to attract investment in the town are available through HS2 and are



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anticipated through the government's levelling up agenda which will require further attention to investigate and develop business cases for projects and apply for funds.

However the demand on resource will not be limited to these projects as there are requirements to work with other functions such as advising the planning committee on relevant applications, and providing information and support to develop a heritage events group and a programme for 2022/23

Alongside this the Council provides other services which contribute to improved safety and street scene:

- Supporting community safety crime reduction through investment in CCTV. This is about to be expanded with the purchase of mobile, battery powered cameras for the cleaner Crewe Project. The Town Council is represented by an officer on the multi – agency action group.
- Providing an expanded Ranger Service to give a rapid response to issues and deliver solutions above the normal delivery of Cheshire East Council and Ansa. The service expanded in 2021 with the addition of a new ranger and vehicle, which places additional requirements in terms of co-ordination and planning. The budget makes provision for a supervisor in order to maximise efficiency and output for this service.
- Supporting the Cleaner Crewe Project through funding an additional Enforcement Officer to deal with waste management issues and offences. The additional role and the framework within which the officer will be working are both new, and the project involves on- going review and development through the Cleaner Crewe project group.
- Funding contractor services to provide and enhance floral displays and planting schemes .

Volunteers: The Council has used external funding to support volunteers and community groups which have wanted to offer their time and effort, working with the Rangers or cleaner Crewe Project or independently to clean and enhance the town. Funds have been sent on tools and gloves to enable volunteers to work safely and effectively. The funding will have been fully committed by the end of the year.

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Crewe Town Council O&I Draft Budget and Delivery Plan 2022/3

	21/22	22/23	Definition and Comments
Operations			
Ranger Service	125705	170426	Increased service through employment of supervisor, with associated costs.
Equipment Purchase repair hire	8000	9000	Additional budget requirement anticipated with further Ranger delivery capacity.
Floral Schemes	35000	33000	External contractor and additional displays to be considered.
CCTV	38850	34500	Maintenance of existing SLA and new portable cameras, including wifi.
Enforcement Officer	31200	31200	Contribution to Cleaner Crewe Project. On- going monitoring and officer involvement in pilot.
Improvements			
Volunteer Support	1000	2000	Resources to support community action to maintain streets and green spaces.
Parks			
Play Area Improvement Scheme	100000	100000	Site (s) to be considered and agreed (Ref parks strategy)
Regeneration Projects	5000	16000	Resource and project management support for existing regeneration projects to be further defined and agreed. Incorporates previous town animation budget.
Public Realm	37000	31500	Street furniture, signage, painting and equipment to be defined, to support the town centre regeneration. To be defined and agreed.
Town Centre Lighting	6000	6000	Lighting enhancements to be defined and agreed, with potential to light Victoria Street/Earle St are in support of Night- time economy
Town Centre Animation	11000	0	Included in Regeneration projects



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Heritage Group	10000	10000			
			Item	Amount	Notes
			Plaques	£800	2 nd Blue & 1 st Grey
			Engagement Resources	£1500	For use by schools & community groups. Physical and digital resources.
			Project Scoping	£2000	For conservation and significance assessments to inform funding applications.
			Schools & Community Needs Assessment	£5000	To understand what resources would benefit schools and community groups in relation to accessing Crewe's heritage. Will support funding applications.
			Membership & Conferences	£200	Membership opens additional funding streams.
			Expenses	£500	For student placements (6/year)
Heritage support	18000	18000	Match funding for officer role and Christ Church Project		
Christ Church Project	3000	3000	Project Development Costs		
Town Centre Promotion	10000	0	Not required. Budget allocated to Comms Officer role 2021/22		
TC Business group and Bid Feasibility	4000	0	Feasibility to be completed 2021/2 budget See Regeneration projects for further consideration		
	443755	464626			

4. Equality Impact

Projects are in the public realm or accessible to community or businesses within the parish boundary. Accessibility is or will be considered as individual projects require.

5. Sustainability Impact

Investment is intended to bring greater use of town for local benefit and to attract visitors and increase dwell time. Onward management of any assets to be addressed on individual needs.



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6. Community Impact

Investment Projects will benefit the local community through enabling cultural development, healthy activity, improved environment and inclusive growth.

The Crewe Town Ranger Service is a visible and key local service, which is believed to be highly valued by residents and businesses in Crewe. Consideration and strategic development of this service continues to add value to the community through repair, maintenance, cleansing and environmental enhancement. Enforcement and CCTV assist in providing a more robustly managed environment to improve quality of life and sense of safety for residents.

The projects and services involve working in partnership with community groups such as the Cultural Forum, Heritage Group, Clean Team as well as strategic partners, such as Cheshire East Council, Ansa, the Multi-Agency Action Group and The Town Board.

7. Governance

Crewe Town Council Corporate Strategy
A Heritage Strategy for Crewe
Crewe Town Investment Plan
Crewe Community Plan

8. Financial Impact

Budget relates to direct expenditure and project development to harness additional funding opportunities.

9. Resource Impact

Officer time in managing projects and administration is on-going. Budget makes provision for additional temporary resource should specific projects require, and makes additional student resource accessible.

10. Consultation/Engagement

It is envisaged that consultation will take place on future delivery planning on going, associated with engagement through social media and promotion of the services and projects being delivered.

11. Wards Affected

All wards

12. Conclusions

A number of initiatives are now in progress or at the point of initiation which require officer time to deliver. In order to align these to budget and future delivery, the proposed council expenditure has been divided into two distinct areas: Maintenance and Improvement. These two areas highlight priority expenditure:

To maintain/improve existing assets and service.

To invest in consolidation or enhancement of existing improvement projects either in capital investment or resource to enable delivery.

13. Consideration Sought

Approval or revision of draft budget (Appendix 1) and delivery plan with a total value of £464,626 for onward recommendation to Finance and Governance Committee for inclusion in Town Council budget ..2022/23



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APPENDICES

Appendix 1

Operations and
Improvements Committee
Draft Budget 2022/23

	2021/22 Budget expenditure	2022/23 Draft Budget Expenditure	NET OPERATING EXPENDITURE & INCOME 2022/23	Forecast Spend (2021/22)
OPERATIONS & IMPROVEMENTS				
Town Centre Maintenance				
Equipment				
Purchase/Repair/Hire	8000	9000	8000	8000
CCTV	38850	34500	34500	37500
Ranger Service	125705	170426	170426	125000
Regen Projects	5000	16000	16000	5000
Enforcement officer	31200	31200		31200
SIO Service	0	0	0	
Floral Schemes				
External Contractors	35000	33000	33000	34500
Parks				
Volunteer Support	1000	2000	1000	1000
Contractors - Services	0	0	0	
Transfer from EMR	0	0	0	
Play Area Improvement Scheme	100000	100000	100000	100000
O&I Projects				
Christchurch Project	3000	3000	3000	3000
Town Promotion				
Town Centre Animation	11000	0	0	11000
Heritage Working Group	10000	10000	10000	10000
Heritage Support	18000	18000	18000	18000
Public Realm	37000	31500	31500	37000
Town Centre Promotion	10000	0	0	0
TC Business Group & BID	4000	0	0	4000
Town Centre Lighting	6000	6000	6000	6000
Total O&I Committee	443755	464626	464626	431200



Appendix 2

Crewe Town Council O&I Draft Budget and Delivery Plan 2022/3

	21/22	22/23	Definition and Comments
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			Item	Amount	Notes
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			Expenses	£500	For student placements (6/year)
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